



# **FY 2021 BUDGET**

**Budget Work Session  
August 13, 2020**

**PEOPLE – INTEGRITY – EXCELLENCE – LEADERSHIP - TRANSPARENCY**



## **FINANCE COMMITTEE MEETING**

*Integral Care's mission is to improve the lives of people affected by behavioral health and developmental and/or intellectual challenges.*

**DATE:** Thursday, August 13, 2020

**TIME:** 5:00 p.m.

**Place:** Via Teams

**(833) 720-0754**

**Conference ID: 199 986 141#**

### **AGENDA**

- I. Citizens' Comments** (Presentations are limited to 3 minutes)
- II. Discussion and Information on FY2021 Budget** (Weden, Thompson)
- III. Citizens' Comments** (Presentations are limited to 3 minutes)

*Integral Care is committed to compliance with the Americans with Disabilities Act. For reasonable accommodations, please call 512-440-4032 for information.*

*Note: The full packet is available on Integral Care's webpage at:  
<http://integralcare.org/agendas-minutes/> (Under the heading "Finance Committee")*

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**STRATEGIC PLAN FY 2020-2022****VISION**

Healthy Living for Everyone.

**MISSION**

To improve the lives of adults and children living with mental illness, substance use disorder, and intellectual and/or developmental disabilities in Travis County.

**VALUES**

<b>People Integrity Excellence Leadership Transparency</b>
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**STRATEGIC PLAN 2020-22 GOALS AND STRATEGIES****GOAL 1: CREATE VALUE**

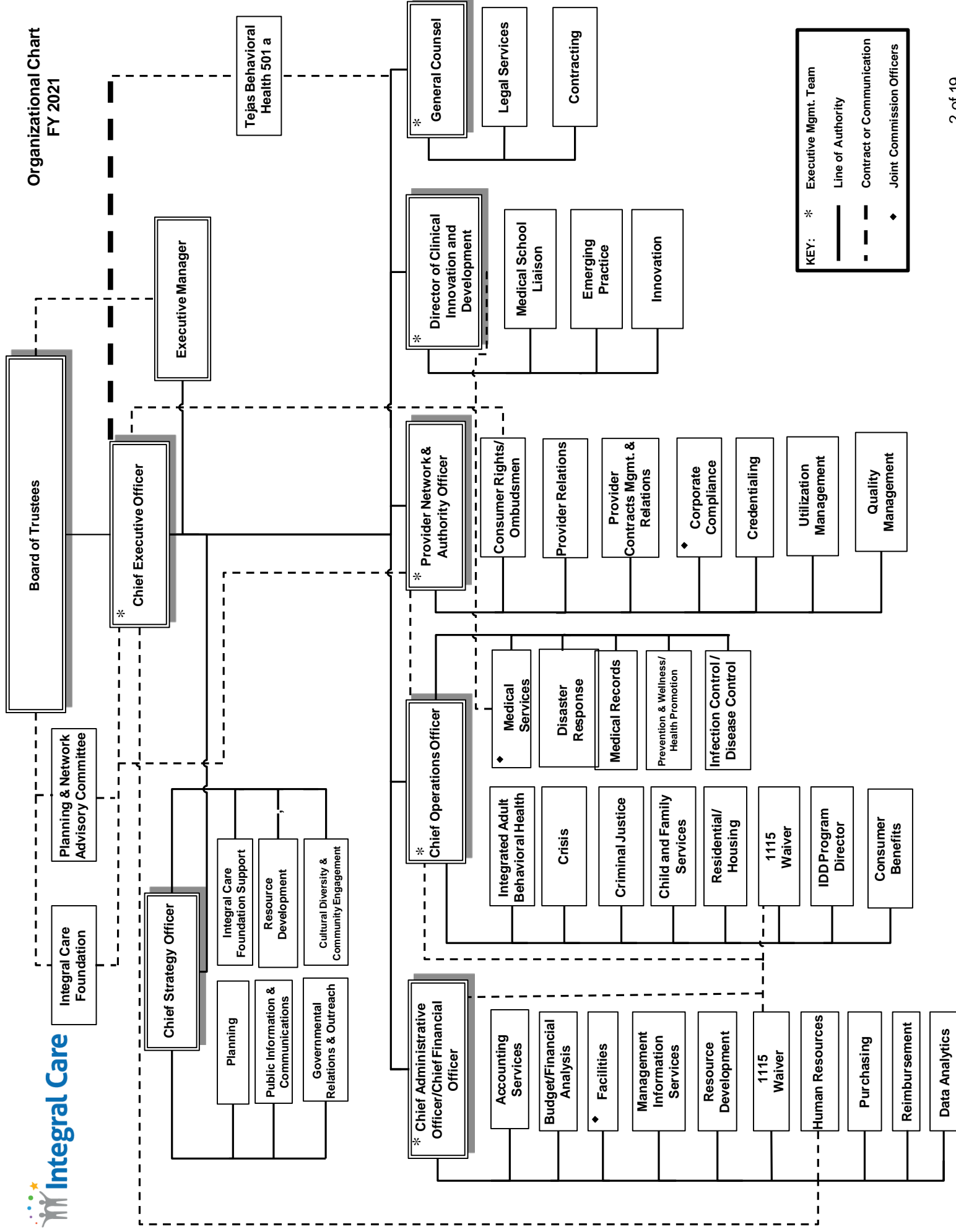
Ensure operational excellence, sustainability, value, and equity.

**GOAL 2: INNOVATE**

Embrace effective models of care to ensure Equity, Access, Value, and Quality.

**GOAL 3: COMMUNICATE, COLLABORATE, AND CONNECT**

Enhance public trust and collaborations to address the needs of all communities.



## FISCAL YEAR 2021 PROPOSED ANNUAL BUDGET

- The proposed fiscal year (FY) 2021 is \$111,783,361, a decrease of \$2,134,101 or 1.87% from the FY2020 current budget as of June 2020 of \$113,917,462.

Budget Category:	FY2021 Proposed Budget		FY2020 Budget (as of June 2020)		Change	
Operations	\$ 106,524,863	95.30%	\$ 107,853,612	94.68%	\$ (1,328,749)	-1.23%
Capital Projects	5,258,498	4.70%	6,063,850	5.32%	(805,352)	-13.28%
<b>Total Budget</b>	<b>\$ 111,783,361</b>	<b>100.00%</b>	<b>\$ 113,917,462</b>	<b>100.00%</b>	<b>\$ (2,134,101)</b>	<b>-1.87%</b>

### Major Revenue Budget Changes:

Contract Change:	Operations	Capital	Total Change
Frost Bank Loan Proceeds - Renovation 6937 N IH35	\$ -	\$4,594,356	\$ 4,594,356
1115 Waiver Demonstration Year 9 Category D received in FY20 to be assigned fund balance for use in FY21	2,377,262	464,142	2,841,404
SAMHSA Assisted Outpatient Treatment (New 4 year contract \$1M per year)	1,000,000	-	1,000,000
Client Revenue (Mainly Retail Pharmacy increase \$452K increase)	447,678	-	447,678
UT Health San Antonio Medication For Opioid Use Disorder (TxMOUD)	403,712	-	403,712
Del Valle VOCA	400,000	-	400,000
HHSC Lifeline Expansion	365,057	-	365,057
HHSC Community Mental Health Worker	348,000	-	348,000
Unearned Cost Reimbursement (contra budget)	300,124	-	300,124
HHSC IDD Pilot	300,000	-	300,000
Fee For Service Revenues	257,815	-	257,815
Fund Balance Reserve (mainly FY2020 William Cannon facility purchase)	(10,818)	(3,098,850)	(3,109,668)
Community Care Clinics	(2,166,618)	-	(2,166,618)
SAMHSA CCBHC	(1,600,000)	(400,000)	(2,000,000)
HHSC Community Care Collaborative (rollover from FY2019)	(1,271,741)	-	(1,271,741)
Transformation 1115 Waiver 6% reduction from Demonstration Year 8 to Demonstration Year 9 as per financing protocols	1,324,116	(2,365,000)	(1,040,884)
HHSC Early Childhood Intervention	(739,007)	-	(739,007)
HHSC Forensic Assertive Community Treatment (FACT) (rollover from FY2019)	(439,024)	-	(439,024)
HHSC Integrated Care in Schools, HB13 (rollover from FY2019)	(390,267)	-	(390,267)
HHSC Human Immunodeficiency Virus (HIV)	(287,810)	-	(287,810)
HHSC COVID-19 Immediate Service Program (ISP)	(275,046)	-	(275,046)
Interest Income	(260,000)	-	(260,000)
Ending Community Homelessness Coalition (ECHO)	(215,413)	-	(215,413)
HHSC HIV Early Intervention Services	(192,148)	-	(192,148)
Unearned Substance Use Contracts (contra budget)	(187,327)	-	(187,327)
HHSC Opioid Office Based Treatment	(175,137)	-	(175,137)
All Other Revenue Budget Changes (47 line items)	(642,157)	-	(642,157)
<b>Total Operations Revenue Budget Change</b>	<b>\$(1,328,749)</b>	<b>\$ (805,352)</b>	<b>\$(2,134,101)</b>

### Fund Balance included in FY2021 operations budget:

FY2021 Proposed Unrestricted Fund Balance Budget	
1115 Waiver Demonstration Year 9 Category D received in FY20 to be assigned fund balance for use in FY21	\$ 2,841,404
HHSC IDD Pilot Program Partial Funds Received in FY2020 (Fund Balance Reserved \$300K from FY2020) additional \$300K to be received in FY2021	\$ 300,000
William Cannon Renovation Completion (proceeds from sale of residences, Fund Balance Reserved from FY2020)	200,000
<b>Total Unrestricted Fund Balance Budget</b>	<b>\$ 3,341,404</b>
<i>The \$3.3M will be presented in monthly financials as planned utilization of fund balance during FY21.</i>	
<i>The 1115 Waiver additional funds of \$2,059,558 received in FY20 due to the temporary application of the Enhanced Federal Medical Percentage (eFMAP) will be assigned fund balance for use to offset the majority of the Demonstration Year 10 reduction in the 1115 Waiver to 80% of the Demonstration Year 8 value of the waiver. Based on the FY21 FMAP of 61.81%, this equates to an estimated reduction of \$2,782,731 in 1115 waiver revenue from DY9 to DY10.</i>	

### Reserve included in FY2021 budget:

FY2021 Proposed Reserve Budget	
Program Support - Transformation 1115 Waiver Fund Balance Reserve-\$1.25M and Medicaid Admin Claiming \$250K	\$ 1,500,000
Program Support - Temporary Reserve, City of Austin Interlocal to be Repurposed (pending final negotiation with the City of Austin (previously ECI match funds)	172,791
<b>Total Proposed Reserve Budget</b>	<b>\$ 1,672,791</b>

## FY2021 Proposed Budget by Major Financing Strategy

Division	# Of Budget Units**	Allocated	1115 Waiver	MAC	Cost Reimbursement	Fee For Service & TxHmLvg	FFS Contract Max	Other	Total
<b>Adult Behavioral Health</b>	<b>54</b>	<b>\$ 6,998,066</b>	<b>\$ 7,545,539</b>	<b>\$ 291,207</b>	<b>\$12,810,527</b>	<b>\$ 3,393,355</b>	<b>\$ 3,150,712</b>	<b>\$ 1,284,132</b>	<b>\$ 35,473,538</b>
Adult Outpatient MH	24	6,574,320	7,545,539	-	3,530,296	2,187,828	1,082,578	693,917	21,614,478
Homeless Outreach/Housing	17	423,746	-	-	6,317,265	696,766	-	561,940	7,999,717
Substance Use Disorders	13	-	-	291,207	2,962,966	508,761	2,068,134	28,275	5,859,343
<b>Child &amp; Family Services</b>	<b>19</b>	<b>\$ 2,748,517</b>	<b>\$ 1,501,182</b>	<b>\$ -</b>	<b>\$ 3,804,625</b>	<b>\$ 2,428,620</b>	<b>\$ 16,299</b>	<b>\$ 76,623</b>	<b>\$ 10,575,866</b>
Children's Outpatient MH	14	2,748,517	473,992	-	2,257,353	2,026,631	16,299	44,283	7,567,075
School Based-Services	5	-	1,027,190	-	1,547,272	401,989	-	32,340	3,008,791
<b>Crisis Services</b>	<b>27</b>	<b>\$ 5,225,450</b>	<b>\$ 2,629,620</b>	<b>\$ 112,104</b>	<b>\$13,802,943</b>	<b>\$ 1,230,400</b>	<b>\$ 9,122,150</b>	<b>\$ 31,606</b>	<b>\$ 32,154,273</b>
Clinic/Community	10	2,668,032	748,897	-	2,684,675	203,852	104,344	14,440	6,424,240
Residential	9	2,547,418	1,880,723	-	3,940,831	631,163	1,791,267	5,762	10,797,164
Inpatient Beds	4	10,000	-	-	3,723,802	-	6,270,000	-	10,003,802
Criminal Justice	4	-	-	112,104	3,453,635	395,385	956,539	11,404	4,929,067
<b>Intellectual &amp; Dev. Disabilities</b>	<b>33</b>	<b>\$ 2,421,739</b>	<b>\$ 60,788</b>	<b>\$ 263,068</b>	<b>\$ 1,304,434</b>	<b>\$ 3,120,699</b>	<b>\$ 15,975</b>	<b>\$ 604,229</b>	<b>\$ 7,790,932</b>
Hotline/Call Center	4	\$ 1,373,996	\$ 1,677,406	\$ -	\$ 933,611	\$ -	\$ 118,260	\$ -	\$ 4,103,273
Administration / Authority	22	\$ 3,848,656	\$ 1,440,516	\$ 1,683,621	\$ 2,800,488	\$ 951,689	\$ 442,030	\$ 60,000	\$ 11,227,000
Community Collaboratives	16	\$ 877,452	\$ 3,866,777	\$ 250,000	\$ -	\$ -	\$ -	\$ 205,752	\$ 5,199,981
Capital Projects	2	\$ -	\$ 464,142	\$ -	\$ -	\$ -	\$ -	\$ 4,794,356	\$ 5,258,498
<b>Total</b>	<b>177</b>	<b>\$23,493,876</b>	<b>\$ 19,185,970</b>	<b>\$ 2,600,000</b>	<b>\$35,456,628</b>	<b>\$11,124,763</b>	<b>\$ 12,865,426</b>	<b>\$ 7,056,698</b>	<b>\$111,783,361</b>
<b>% of Total</b>		<b>21.02%</b>	<b>17.16%</b>	<b>2.33%</b>	<b>31.72%</b>	<b>9.95%</b>	<b>11.51%</b>	<b>6.31%</b>	<b>100.00%</b>
<b># of Contracts</b>	<b>4</b>	<b>1</b>	<b>1</b>	<b>62</b>	<b>16</b>	<b>20</b>	<b>2</b>	<b>106</b>	
<b># of Revenue Line Items</b>	<b>11</b>	<b>2</b>	<b>1</b>	<b>71</b>	<b>66</b>	<b>25</b>	<b>11</b>	<b>187</b>	

**Units\*\*:** A unit is a reporting mechanism for capturing and reporting financial and service data information.

<u>Allocated Category:</u>	<u>Cost Reimbursement</u>	<u>FFS Contract Max</u>
City Interlocal \$ 2,148,591	HHSC MH - 20 contracts \$16,815,572	CCC - 3 contracts \$ 8,431,400
County Interlocal 1,411,054	City Contracts - 12 contracts 6,352,053	HHSC SAMAT 2,248,508
HHSC MH Performance Contract 17,246,982	County Contracts - 12 contracts 4,323,707	Travis County - 4 contracts 1,233,011
HHSC IDD Performance Contract 2,687,249	TCOOMMI - 1 Contract, 2 Program: 1,957,311	VA - Safe Haven 840,320
<b>Total Allocated \$23,493,876</b>	SAMHSA - 3 contracts 1,525,000	Optum 580,082
<b>Note:</b> City Interlocal and County Interlocal provide local match as required for the MH and IDD contracts. Also included are required match for other programs that are included in the City Interlocal:	HHSC IDD - 1 Contract, 5 Program: 1,422,093	TxMOUD 403,712
	St. David's - 2 contracts 1,117,464	HHSC SA - TRA 190,000
	Del Valle ISD QMHP - 2 Contracts 776,400	HHSC SA COPSD 150,000
	Episcopal Health Fnd 549,904	HHSC MH First Aid 104,344
	HUD 439,116	Peoples/SAFE Clinics-2 contracts 98,514
	UT Dell Med Sch - 3 contracts 267,342	HHSC OBOT 81,388
	Meadows Foundation 144,000	HHSC SA NAS-MAT 40,000
	CPRIT 139,372	HHSC SA-Ambulatory Detox Female -
	Foundation Communities 89,861	TWC Fees Billed 15,975
	Front Steps MOU 59,814	**Reserve Unearned FFS CM (1,571,828)
City - PATH \$ 332,321	East Austin College Prep 48,899	<b>Total FFS Contract Max \$12,845,426</b>
City - HUD 91,425	Pflugerville ISD QMHP 30,000	<b>**Note:</b> Reserve Unearned include 6 programs
City - TBD (prior ECI) 172,791	Moody Foundation 17,696	
Total City Match - Specific Programs \$ 596,537	Via Hope 9,500	
	**Reserve Unearned CR (628,476)	
	<b>Total Cost Reimbursement \$35,456,628</b>	
	<b>**Note:</b> Reserve Unearned include 9 programs in addition to admin reserve	
		<b>Other Category:</b>
		Frost Bank - Loan Proceeds \$ 4,594,356
		Rental Income 748,016
		Client Revenue 541,375
		Fund Balance Reserve 500,000
		HHSC IDD - Pilot 300,000
		Client Private Insurance 239,568
		Interest Income 40,000
		Fund Raising, Other Donations 39,855
		Integral Care Foundation 5,000
		All Other Miscellaneous 48,528
		<b>Total Other \$ 7,056,698</b>

## FISCAL YEAR 2021 BUDGET HIGHLIGHTS

### 1. FY 2021 Proposed Budget Includes New Contracts

**New Contracts Annual Amount (some may have been added end of FY2020, therefore would reduce change amount):**

	Amount	FTE
SAMHSA Asserted Outpatient Treatment (AOT)	\$ 1,000,000	6.85
HHSC Community Health Workers	696,000	7.40
HHSC State Lifeline Expansion	613,672	7.00
HHSC IDD Pilot (\$300K received FY2020 fund balance, \$300K will receive FY2021)	600,000	0.00
Optum	580,082	6.00
UT Health San Antonio Medication For Opioid Use Disorder (TxMOUD)	403,712	2.00
Dell Valle VOCA	400,000	4.00
HHSC Grant to University of Houston Taking Texas Tobacco Free (subrecipient)	31,269	0.00
<b>Total Added Contracts &amp; Full Time Equivalent Positions (FTE)</b>	<b>\$ 4,324,735</b>	<b>33.25</b>

### 2. Major Contracts Ending

**Contracts Ending:**

	Amount	FTE
CCC CommUnity Care EMERGE Program	\$ (2,166,618)	(14.75)
SAMHSA CCBHC	(2,000,000)	(17.70)
Early Childhood Intervention & Respite	(741,888)	(16.05)
HHSC Human Immunodeficiency Virus (HIV)	(287,810)	(4.89)
HHSC HIV Early Intervention Services	(192,148)	(2.30)
Ending Community Homelessness Coalition (ECHO)	(215,413)	(2.00)
Lifeworks	(120,000)	(0.30)
<b>Total Major Contracts Ending</b>	<b>\$ (5,723,877)</b>	<b>(57.99)</b>

### 3. Full Time Equivalent Positions (FTE)

**Full Time Equivalent Positions (FTE) Changes:**

	FTE
<b>FY2020 FTEs at 6/30/2020</b>	<b>998.54</b>
FY2021 Added FTE new contracts	33.25
FY2021 Reduced FTE contracts ending	(57.99)
Terrace Oaks at Oak Springs Clinic reduced unfilled FTE	(5.70)
Intellectual and Developmental Disabilities (IDD) division change	(5.50)
All Other FTE Changes	(11.17)
<b>Total FY2021 Proposed FTE Changes</b>	<b>(47.11)</b>
<b>FY2021 Proposed FTE</b>	<b>951.43</b>

### 4. 1115 Waiver Financing Budget Changes:

<b>Budget Category:</b>	<b>FY2021</b>	<b>FY2020</b>	<b>Change</b>
Service Programs & Program Support	\$ 15,440,958	\$ 13,469,193	\$ 1,971,765
Administration & Authority	1,440,516	872,043	568,473
Unallowable & Vacant Facility Cost	590,354	-	590,354
Capital Outlay	464,142	2,365,000	(1,900,858)
Reserve	1,250,000	679,214	570,786
<b>Total 1115 Waiver</b>	<b>\$ 19,185,970</b>	<b>\$ 17,385,450</b>	<b>\$ 1,800,520</b>



## FISCAL YEAR 2021 PROPOSED BUDGET CHANGE SUMMARY

(Refer to Financial Budget Summary page 16)

### Revenue - Local Funds:

**1. City of Austin - \$166K total budget increase includes:**

City of Austin Interlocal - PATH (expand services)	\$ 150,000
Ryan White	15,809
<b>Total</b>	<b>\$ 165,809</b>

**2. Central Health / Community Care Collaborative (CCC) - (\$2.2M) budget decrease includes:**

Community Care Clinics	\$ (2,166,618)
Sendero Health Plan	9,000
<b>Total</b>	<b>\$ (2,157,618)</b>

**3. Other Local - \$9.1M total budget increase includes:**

Frost Bank Loan Proceeds (Renovation IH 35)	\$ 4,594,356
Client Revenue (mainly retail Pharmacy \$452K)	447,678
Change in Unearned Cost Reimbursement (contra budget)	247,521
Interest Income	(260,000)
ECHO Pay for Success (contract ending)	(215,413)
Lifeworks MOU (contract ending)	(120,000)
Episcopal Health Foundation (2nd year of contract decreased)	(108,046)
All Other (30 line items)	(319,673)
<b>Total</b>	<b>\$ 4,266,423</b>

**4. Fund Balance - (\$3.1M) total budget decrease includes:**

HHSC IDD Pilot (funds received in FY2020)	\$ 300,000
William Cannon Renovation Completion (proceeds sale residential homes in FY2020)	200,000
William Cannon Purchase made in FY2020	(3,298,850)
FY2020 Staff Incentive	(269,484)
Early Childhood Intervention (ECI)	(41,334)
<b>Total</b>	<b>\$ (3,109,668)</b>

**Total Local Funds Budget Changes**

**(\$ 835,054)**

# **FISCAL YEAR 2021 PROPOSED BUDGET CHANGE SUMMARY**

(Refer to Financial Budget Summary page 16)

## **Revenue – State Funds:**

### **5. HHSC Mental Health - (\$2.0M) total budget decrease includes:**

HHSC Lifeline Expansion	\$ 365,057
HHSC CDC Taking Texas Tobacco Free Program (TTTF)	31,269
HHSC Healthy Community Collaborative (HCC) (one-time proceeds received in FY2020)	(1,271,741)
HHSC Forensic ACT (one-time funds received in FY2020)	(439,024)
HHSC Integrated Care in Schools (one-time funds received in FY2020)	(390,267)
HHSC COVID-19 Immediate Counseling Program (ISP)	(275,046)
<b>Total</b>	<b>\$ (1,979,752)</b>

### **6. HHSC Substance Abuse (\$143K) total budget decrease includes:**

UT Health San Antonio Medication For Opioid Use Disorder (TxMOUD)	\$ 403,712
HHSC Community Health Workers	348,000
HHSC Medication Assisted Treatment (MAT)	171,375
HHSC Co-Occurring Psychiatric and Substance Use Disorder Services (COPSD)	46,747
HHSC Human Immunodeficiency Virus (HIV) (contract ending)	(287,810)
HHSC HIV Early Intervention Services (contract ending)	(192,148)
Unearned FFS Contract Maximum (contra budget)	(187,327)
HHSC Office Based Opioid Treatment (OBOT)	(175,137)
HHSC Treatment for Adults (TRA) - Ambulatory Detox Outpatient	(168,698)
HHSC Neonatal Abstinence Syndrome-Medication Assisted Treatment (NAS-MAT)	(86,713)
HHSC Treatment for Females (TRF)- Female Ambulatory Detox	(14,527)
<b>Total</b>	<b>\$ (142,526)</b>

### **7. HHSC Intellectual Developmental Disabilities (IDD) - \$300K total budget increase includes:**

HHSC IDD Pilot (funds to be received in FY2021, with \$300K fund balance total \$600K project)	<b>\$ 300,000</b>
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### **8. Other State - (\$872K) total budget decrease includes:**

Early Childhood Intervention (ECI) & Respite (contract ending)	\$ (741,888)
Texas Workforce Commission	(19,035)
Cancer Prevention & Research Institute of Texas (CPRIT)	(111,232)
<b>Total</b>	<b>\$ (872,155)</b>

**Total State Fund Budget Changes**

**(\$2,694,433)**

# **FISCAL YEAR 2021 PROPOSED BUDGET CHANGE SUMMARY**

(Refer to Financial Budget Summary page 16)

## **Revenue – Federal Funds:**

### **9. Medicare / Medicaid / HMO - \$258K total budget increase includes:**

Optum (new contract)	\$ 580,082
Medicare Methadone	158,035
Contracts Ending	(461,748)
All Other	(18,554)
<b>Total</b>	<b>\$ 257,815</b>

### **10. Texas Home Living Waiver - (\$55K) total budget decrease includes:**

Texas Home Living Waiver - (\$55K) total budget decrease - earned revenues	<b>\$ (55,296)</b>
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### **11. Other Federal - (\$608K) total budget decrease includes:**

SAMHSA Assisted Outpatient Treatment (AOT)	\$ 1,000,000
Del Valle VOCA	400,000
Veteran's Affairs (VA) (Safehaven residential treatment)	39,314
Housing & Urban Development (HUD)	21,924
SAMHSA Amplify Care Through CCBHC	(2,000,000)
ECI Medicaid Claiming	(39,500)
US HHS CARE Provider Relief Fund (COVID-19)	(29,391)
<b>Total</b>	<b>\$ (607,653)</b>

## **Total Federal Budget Changes**

**(\$ 405,134)**

## **Revenue - Waiver Funds:**

### **12. 1115 Transformation Waiver - (\$1.0M) total budget decrease includes:**

Transformation 1115 Waiver 6% reduction from Demonstration Year 8 to Demonstration Year 9 as per financing protocols	<b>\$ (1,040,884)</b>
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### **13. 1115 Transformation Waiver Fund Balance (Unrestricted) - \$2.8M increase includes:**

1115 Waiver Demonstration Year 9 Category D received in FY20 to be assigned fund balance for use in FY21	<b>\$ 2,841,404</b>
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## **Total Waiver Budget Changes**

**\$ 1,800,520**

## **Total Revenue Budget Changes**

**(\$ 2,134,101)**

**Expenses Budget Changes:**
**14. Salaries & Fringe Benefits - (\$3.0M) total budget decrease includes:**

Added Programs	\$ 1,677,102
Health Insurance	933,217
Contract Ending	(5,134,296)
All Other Changes	(487,089)
<b>Total</b>	<b>\$ (3,011,066)</b>

**15. Travel / Workshops - (\$306K) total budget decrease includes:**

Added Programs	\$ 56,942
Contract Ending	(110,253)
All Other Programs (small changes among most programs)	(252,768)
<b>Total</b>	<b>\$ (306,079)</b>

**16. Prescriptions Drugs & Medicine - \$286K total budget increase includes:**

Retail Pharmacy	\$ 339,765
All Other Program Changes	(54,130)
<b>Total</b>	<b>\$ 285,635</b>

**17. Capital Outlay - \$3.4M total budget increase includes:**

Renovation IH 35	\$ 4,594,356
William Cannon Renovation Completion	200,000
William Cannon Purchase in FY2020	(3,298,850)
IT / Network Electronic Medical Record	(2,765,000)
Furniture / Equipment Purchases in FY2020	(99,962)
Vehicle Purchases in FY2020	(66,000)
All Other Changes	(18,951)
<b>Total</b>	<b>\$ (1,454,407)</b>

**18. Contracts & Consultants - \$228K total budget increase includes:**

IDD Pilot Program (pending development of budget)	\$ 540,000
SAMHSA Assisted Outpatient Treatment (AOT)	133,296
Contract Administrative Staffing	(316,753)
Contract Program Staffing	(188,900)
All Other Budget Changes	60,144
<b>Total</b>	<b>\$ 227,787</b>

**19. Other (Facility, Equipment, Supplies, etc.) - \$2.1M total budget increase includes:**

Network, Electronic Medical Record, Telephone	\$ 1,491,613
Frost Bank Loan Interest (IH35 Purchase & Renovation)	377,410
Staff Issued Corporate Phones	155,364
Building Security	171,260
Computer Software Licenses	166,774
Janitorial Costs	137,398
Property Insurance	131,066
Telephone Line Tone Maintenance	(141,849)
Staff Development	(129,413)
MiFi Service	(101,094)
Food	(108,494)
All Other	(52,832)
<b>Total</b>	<b>\$ 2,097,203</b>

**20. Client Support Costs - (\$471K) total budget decrease includes:**

Client Rent Subsidies (Rapid Rehousing (\$120K) & HHSC FACT (\$75K) All Other \$15K)	\$ (210,785)
Client Personal Items	(105,375)
All Other Client Support Line Items	(154,972)
<b>Total</b>	<b>\$ (471,132)</b>

**Reserve - \$500K total budget increase includes:**

1115 Transformation Waiver Reserve \$1.25M and MAC \$250K	\$ 1,500,000
City of Austin Interlocal ECI Contract Match	172,791
FY2020 Reserve (Waiver & MAC Revenues)	(1,174,833)
<b>Total</b>	<b>\$ 497,958</b>

**Total Expense Budget Changes**
**(\$2,134,101)**

## **PRIMARY CHALLENGES OF IMPLEMENTING FY2021 BUDGET**

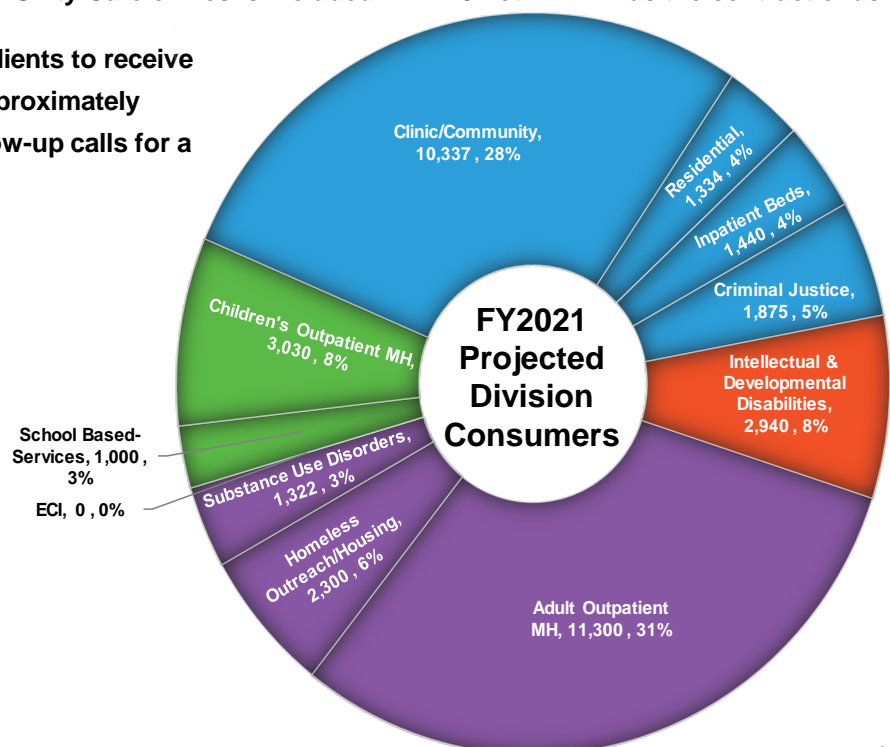
- COVID-19
  - Funding Programs
  - Service Delivery Changes
  - Medicaid Adjustments
  - Contract Impacts
  - Economic Impact to State, City and County
  - Facility adjustments
  
- Future of 1115 Waiver
  - FY21 at 94%; FY22 at 80%; FY23 at 0%
  - Timeline for state to negotiate renewal with federal government
  - Uncertainty of performance measures with new service delivery methods
  
- Value-Based and Alternate Based Payment Models that are built on measures that rely on face-to-face visits
  
- Managed Care Procurements by the State
  
- Electronic Visit Verification
  
- Health Insurance Increase (impacts all programs)
  
- Electronic Medical Record Cost Increase (impacts all programs)
  
- Transition of facilities
  - Purchase and Renovation of 6937 N IH 35
  - Purchase and Renovation of William Cannon
  - Dove Springs Clinic Lease to end 6/30/2021
  - South Lamar Office Leases to end 6/30/2021
  
- Identifying Sustainable Funding for Terrace Oaks Clinic

**FY2021 PROJECTED CONSUMERS**

Division	FY2021 Projection		FY21 Change from FY20 Revised Projection		FY2020 Projection	
	Consumers	% of Total	Incr / (Decr)	Incr / -Decr	Revised	% of Total
<b>Adult Behavioral Health</b>	<b>14,922</b>	<b>100.00%</b>	<b>104</b>	<b>0.70%</b>	<b>14,818</b>	<b>100.00%</b>
Adult Outpatient MH	11,300	75.73%	300	2.73%	11,000	74.23%
Homeless Outreach/Housing	2,300	15.41%	300	15.00%	2,000	13.50%
Substance Use Disorders	1,322	8.86%	(496)	-27.28%	1,818	12.27%
<b>Child &amp; Family Services</b>	<b>4,030</b>	<b>100.00%</b>	<b>(936)</b>	<b>-18.85%</b>	<b>4,966</b>	<b>100.00%</b>
Children's Outpatient MH	3,030	75.19%	(197)	-6.10%	3,227	64.98%
ECI	-	0.00%	(696)	-100.00%	696	14.02%
School Based-Services	1,000	24.81%	(43)	-4.12%	1,043	21.00%
<b>Crisis Services</b>	<b>14,986</b>	<b>100.00%</b>	<b>3,438</b>	<b>29.77%</b>	<b>11,548</b>	<b>100.00%</b>
Clinic/Community	10,337	68.98%	3,462	50.36%	6,875	59.53%
Residential	1,334	8.90%	(24)	-1.77%	1,358	11.76%
Inpatient Beds	1,440	9.61%	-	0.00%	1,440	12.47%
Criminal Justice	1,875	12.51%	-	0.00%	1,875	16.24%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>2,940</b>	<b>100.00%</b>	<b>35</b>	<b>1.20%</b>	<b>2,905</b>	<b>100.00%</b>
<b>External Data Sources (2)</b>	<b>2,271</b>	<b>100.00%</b>	<b>(22,512)</b>	<b>-90.84%</b>	<b>24,783</b>	<b>100.00%</b>

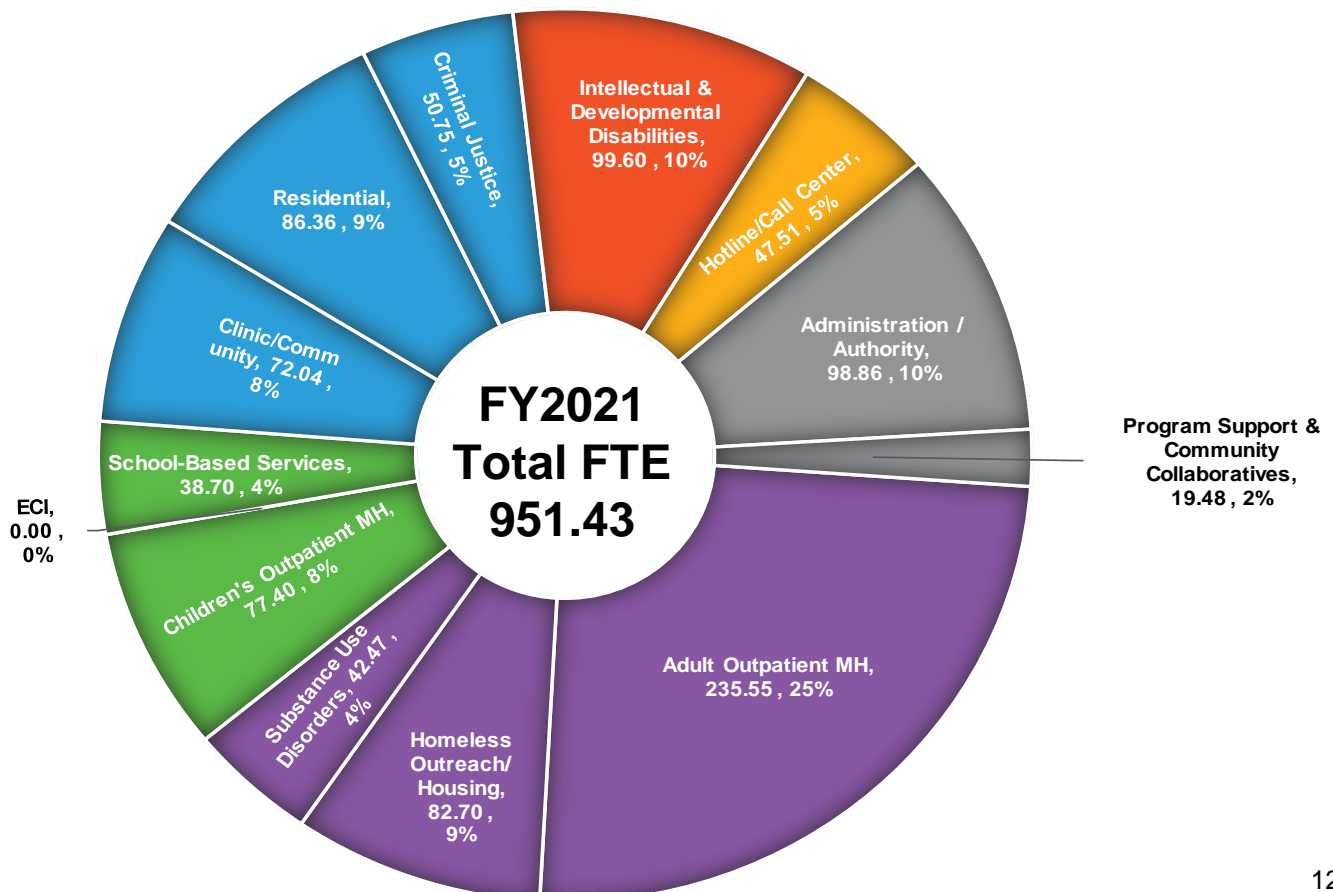
**Notes:**

- (1) The FY2021 projection of consumers served includes duplication of consumers within and across the divisions.
- (2) Data Reported from External Sources: Veteran's Services, Substance Use Managed, Services Organization (County Only), Self Help and Advocacy Center (SHAC). Veteran's Services numbers were decreased due to a decrease in in-community networking activities. CommUnity Care clinics is included in FY20 not in FY21 as the contract ends in FY20.
- (3) In addition to the projected number of clients to receive services, the Crisis Helpline handles approximately 69,792 crisis calls and 47,383 crisis Follow-up calls for a total of 117,175 crisis calls a year.



**FY2021 PROPOSED FULL TIME EQUIVALENT (FTE) POSITION BUDGET**

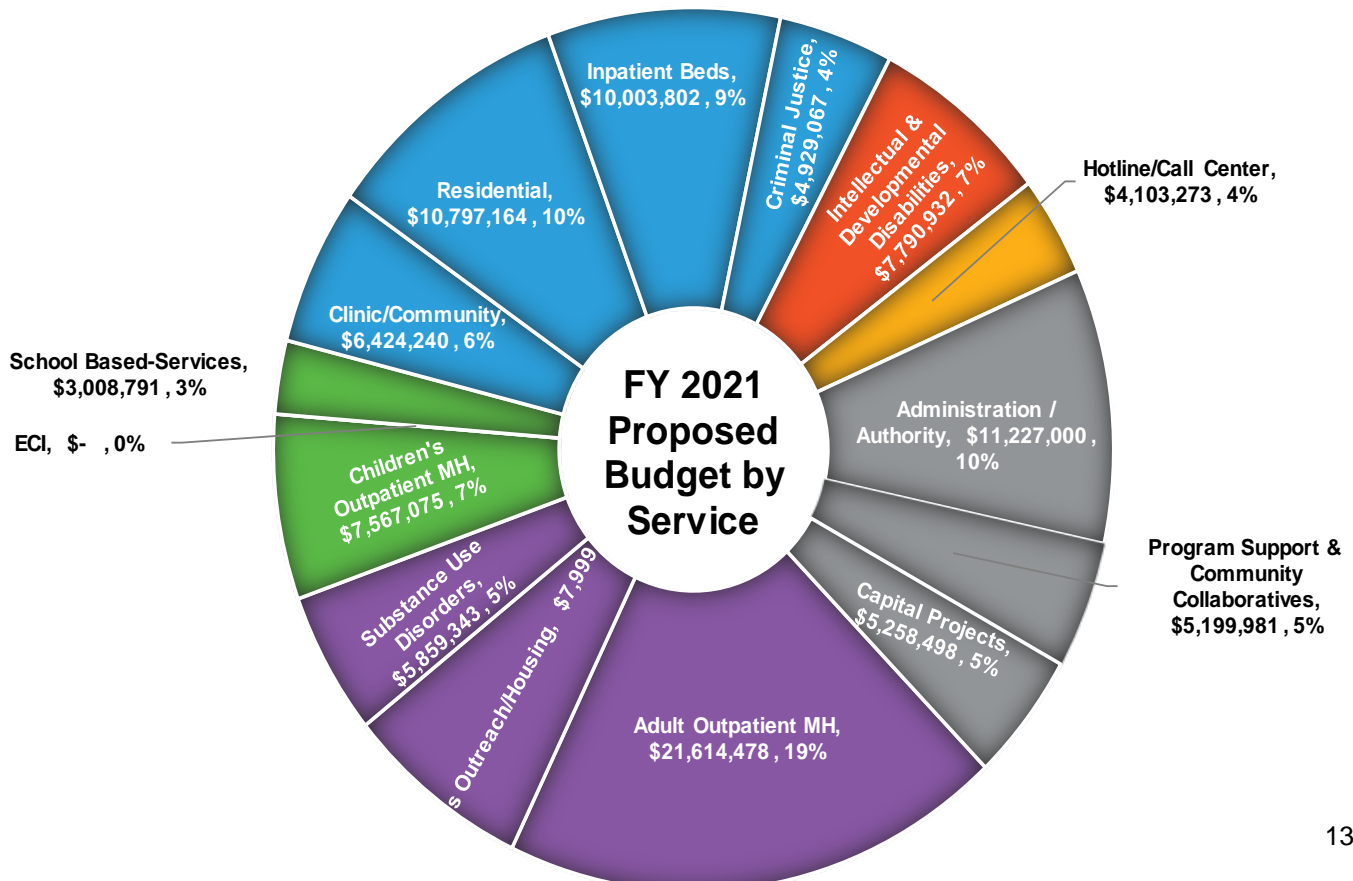
Division	FY2021 Proposed Budget		Change 2020 Current		FY2020 Budget (as of June 2020)	
	FTE	% of Total	Incr / (Decr)	Incr / -Decr	Current	% of Total
<b>Adult Behavioral Health Total</b>	<b>360.72</b>	<b>37.91%</b>	<b>-30.43</b>	<b>-7.78%</b>	<b>391.14</b>	<b>41.11%</b>
Adult Outpatient MH	235.55	24.76%	(28.76)	-10.88%	264.31	26.47%
Homeless Outreach/Housing	82.70	8.69%	2.66	3.32%	80.04	8.02%
Substance Use Disorders	42.47	4.46%	(4.33)	-9.24%	46.79	4.69%
<b>Child &amp; Family Services Total</b>	<b>116.10</b>	<b>12.20%</b>	<b>-14.25</b>	<b>-10.93%</b>	<b>130.35</b>	<b>13.70%</b>
Children's Outpatient MH	77.40	8.14%	(0.85)	-1.09%	78.25	7.84%
ECI	0.00	0.00%	(16.05)	-100.00%	16.05	1.61%
School-Based Services	38.70	4.07%	2.65	7.35%	36.05	3.61%
<b>Crisis Services Total</b>	<b>209.15</b>	<b>21.98%</b>	<b>-3.70</b>	<b>-1.74%</b>	<b>212.85</b>	<b>22.37%</b>
Clinic/Community	72.04	7.57%	0.15	0.21%	71.89	7.20%
Residential	86.36	9.08%	(4.85)	-5.32%	91.21	9.13%
Inpatient Beds	0.00	0.00%	0.00		0.00	0.00%
Criminal Justice	50.75	5.33%	1.00	2.01%	49.75	4.98%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>99.60</b>	<b>10.47%</b>	<b>-5.50</b>	<b>-5.23%</b>	<b>105.10</b>	<b>10.53%</b>
<b>Hotline/Call Center</b>	<b>47.51</b>	<b>4.99%</b>	<b>5.90</b>	<b>14.18%</b>	<b>41.61</b>	<b>4.17%</b>
Administration / Authority	98.86	10.39%	0.95	0.97%	97.91	9.81%
Program Support & Community Collaboratives	19.48	2.05%	-0.09	-0.46%	19.57	1.96%
<b>Total</b>	<b>951.43</b>	<b>100.00%</b>	<b>(47.11)</b>	<b>-4.72%</b>	<b>998.54</b>	<b>100.00%</b>





**FY2021 PROPOSED SERVICE BUDGET SUMMARY**

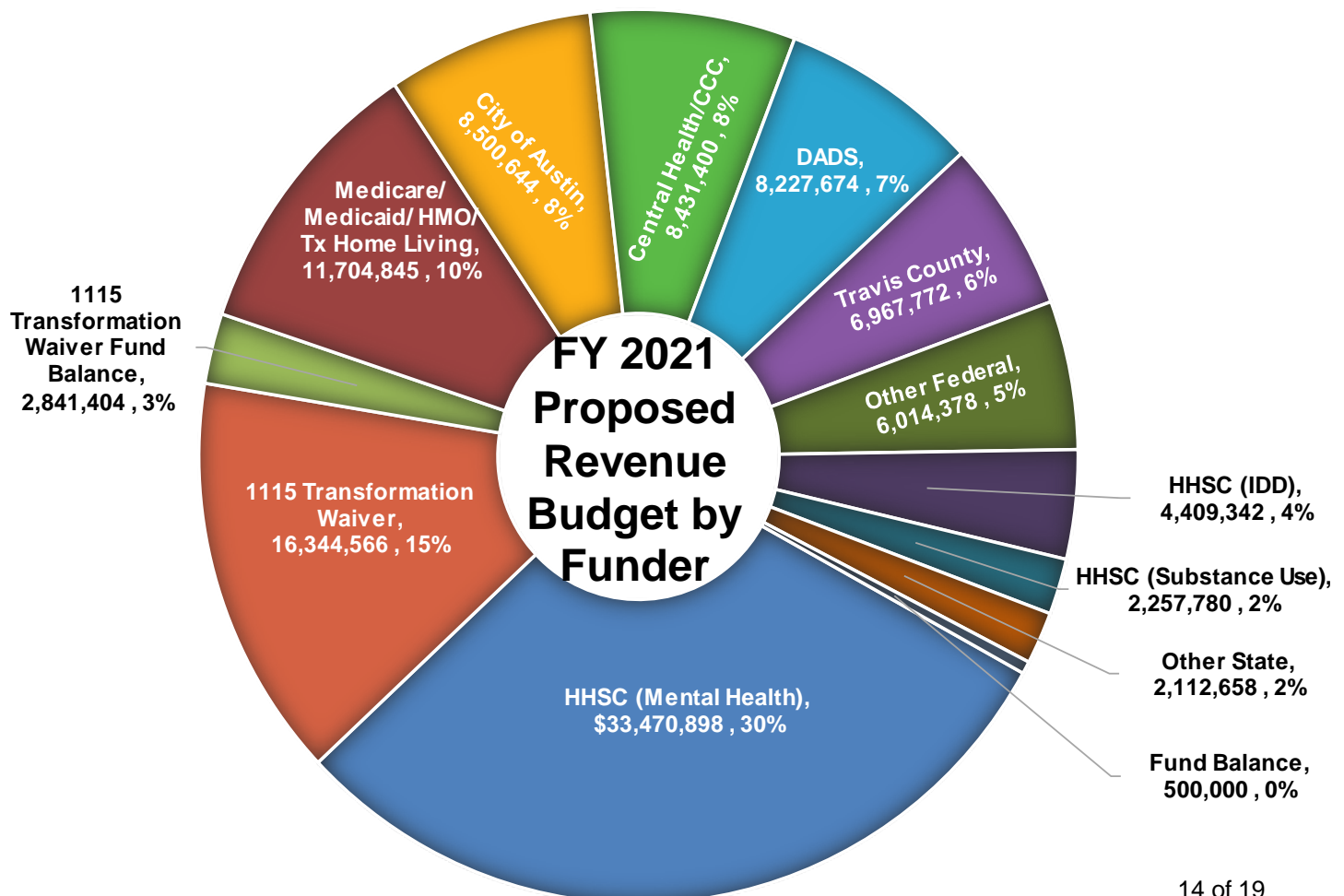
Division	FY2021 Proposed Budget		Change 2020 Current Budget		FY2020 Budget (as of June 2020)	
	Total	% of Total	Incr/(Decr)	Incr-/Decr	Current	% of Total
<b>Adult Behavioral Health</b>	\$ 35,473,538	31.73%	\$ (2,281,285)	-6.04%	\$ 37,754,823	33.14%
Adult Outpatient MH	21,614,478	19.34%	(2,131,591)	-8.98%	23,746,069	20.84%
Homeless Outreach/Housing	7,999,717	7.16%	(196,653)	-2.40%	8,196,370	7.20%
Substance Use Disorders	5,859,343	5.24%	46,959	0.81%	5,812,384	5.10%
<b>Child &amp; Family Services</b>	<b>10,575,866</b>	<b>9.46%</b>	<b>(1,228,040)</b>	<b>-10.40%</b>	<b>11,803,906</b>	<b>10.36%</b>
Children's Outpatient MH	7,567,075	6.77%	(124,064)	-1.61%	7,691,139	6.75%
ECI	-	0.00%	(1,338,373)	-100.00%	1,338,373	1.17%
School Based-Services	3,008,791	2.69%	234,397	8.45%	2,774,394	2.44%
<b>Crisis Services</b>	<b>32,154,273</b>	<b>28.76%</b>	<b>(793,910)</b>	<b>-2.41%</b>	<b>32,948,183</b>	<b>28.92%</b>
Clinic/Community	6,424,240	5.75%	(139,077)	-2.12%	6,563,317	5.76%
Residential	10,797,164	9.66%	(472,607)	-4.19%	11,269,771	9.89%
Inpatient Beds	10,003,802	8.95%	-	0.00%	10,003,802	8.78%
Criminal Justice	4,929,067	4.41%	(182,226)	-3.57%	5,111,293	4.49%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>7,790,932</b>	<b>6.97%</b>	<b>297,730</b>	<b>3.97%</b>	<b>7,493,202</b>	<b>6.58%</b>
<b>Hotline/Call Center</b>	<b>4,103,273</b>	<b>3.67%</b>	<b>670,984</b>	<b>19.55%</b>	<b>3,432,289</b>	<b>3.01%</b>
Administration / Authority	11,227,000	10.04%	43,536	0.39%	11,183,464	9.82%
Program Support & Community Collaboratives	5,199,981	4.65%	1,962,236	60.61%	3,237,745	2.84%
Capital Projects	5,258,498	4.70%	(805,352)	-13.28%	6,063,850	5.32%
<b>Total</b>	<b>\$111,783,361</b>	<b>100.00%</b>	<b>\$ (2,134,101)</b>	<b>-1.87%</b>	<b>\$ 113,917,462</b>	<b>100.00%</b>





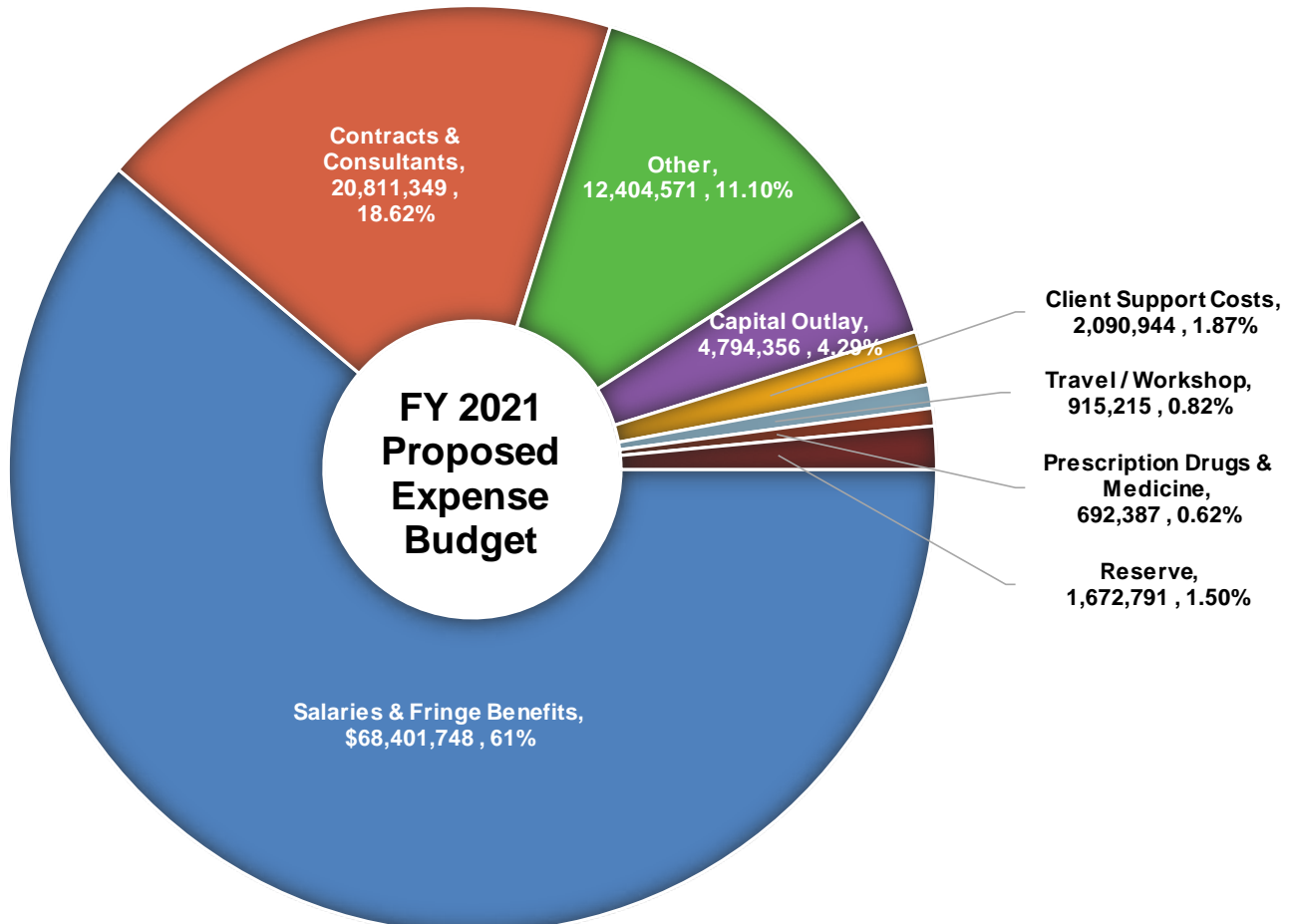
**FY2021 PROPOSED REVENUE BUDGET BY FUNDER SUMMARY**

Funder	FY2021 Proposed Budget		Change 2020 Current Budget		FY2020 Budget (as of June 2020)	
	Total	% of Total	Incr/(Decr)	Incr-/Decr	Current	% of Total
HHSC (Mental Health)	\$ 33,470,898	29.94%	\$ (1,979,752)	-5.58%	\$ 35,450,650	31.12%
1115 Transformation Waiver	16,344,566	14.62%	(1,040,884)	-5.99%	17,385,450	15.26%
1115 Transformation Waiver Fund Balance	2,841,404	2.54%	2,841,404		-	0.00%
Medicare/ Medicaid/ HMO/ Tx Home Living	11,704,845	10.47%	202,519	1.76%	11,502,326	10.10%
City of Austin	8,500,644	7.60%	165,809	1.99%	8,334,835	7.32%
Central Health/CCC	8,431,400	7.54%	(2,157,618)	-20.38%	10,589,018	9.30%
Other Local	8,227,674	7.36%	4,266,423	107.70%	3,961,251	3.48%
Travis County	6,967,772	6.23%	-	0.00%	6,967,772	6.12%
Other Federal	6,014,378	5.38%	(607,653)	-9.18%	6,622,031	5.81%
HHSC (Intellectual Development Disabilities)	4,409,342	3.94%	300,000	7.30%	4,109,342	3.61%
HHSC (Substance Use)	2,257,780	2.02%	(142,526)	-5.94%	2,400,306	2.11%
Other State	2,112,658	1.89%	(872,155)	-29.22%	2,984,813	2.62%
Fund Balance	500,000	0.45%	(3,109,668)	-86.15%	3,609,668	3.17%



**FY2021 PROPOSED EXPENSE BUDGET SUMMARY**

Division	FY2021 Proposed Budget		Change 2020 Current Budget		FY2020 Budget (as of June 2020)	
	Total	% of Total	Incr/(Decr)	Incr-/Decr	Current	% of Total
Salaries & Fringe Benefits	\$ 68,401,748	61.19%	\$ (3,011,066)	-4.22%	\$ 71,412,814	62.69%
Contracts & Consultants	20,811,349	18.62%	227,787	1.11%	20,583,562	18.07%
Other (Facility, Equipment, Supplies, etc.)	12,404,571	11.10%	2,097,203	20.35%	10,307,368	9.05%
Capital Outlay	4,794,356	4.29%	(1,454,407)	-23.28%	6,248,763	5.49%
Client Support Costs	2,090,944	1.87%	(471,132)	-18.39%	2,562,076	2.25%
Travel / Workshop	915,215	0.82%	(306,079)	-25.06%	1,221,294	1.07%
Prescription Drugs & Medicine	692,387	0.62%	285,635	70.22%	406,752	0.36%
Reserve	1,672,791	1.50%	497,958	42.39%	1,174,833	1.03%
<b>Total</b>	<b>\$ 111,783,361</b>	<b>100.00%</b>	<b>\$ (2,134,101)</b>	<b>-1.87%</b>	<b>\$ 113,917,462</b>	<b>100.00%</b>



## FISCAL YEAR 2021 PROPOSED BUDGET CENTER TOTAL

	FY 2021 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2020 CURRENT	PERCENT BUDGET CHANGE	FY 2020 BUDGET (as of June 2020)	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 8,500,644	7.60%	\$ 165,809	1.99%	\$ 8,334,835	7.32%
Travis County	6,967,772	6.23%	-	0.00%	6,967,772	6.12%
Central Health/Community Care Collaborative	8,431,400	7.54%	(2,157,618)	-20.38%	10,589,018	9.30%
Other Local	8,227,674	7.36%	4,266,423	107.70%	3,961,251	3.48%
Fund Balance *	500,000	0.45%	(3,109,668)	-86.15%	3,609,668	3.17%
<b>Total Local Funds</b>	<b>\$ 32,627,490</b>	<b>29.19%</b>	<b>\$ (835,054)</b>	<b>-2.50%</b>	<b>\$ 33,462,544</b>	<b>29.37%</b>
<b>State Funds:</b>						
HHSC (Mental Health)	\$ 33,470,898	29.94%	\$ (1,979,752)	-5.58%	\$ 35,450,650	31.12%
HHSC (Substance Use)	2,257,780	2.02%	(142,526)	-5.94%	2,400,306	2.11%
HHSC (Intellectual Development Disabilities)	4,409,342	3.94%	300,000	7.30%	4,109,342	3.61%
TDCJ (TCOOMMI)	1,957,311	1.75%	-	0.00%	1,957,311	1.72%
Other State	155,347	0.14%	(872,155)	-84.88%	1,027,502	0.90%
<b>Total State Funds</b>	<b>\$ 42,250,678</b>	<b>37.80%</b>	<b>\$ (2,694,433)</b>	<b>-5.99%</b>	<b>\$ 44,945,111</b>	<b>39.45%</b>
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ 11,499,171	10.29%	\$ 257,815	2.29%	\$ 11,241,356	9.87%
Texas Home Living Waiver	205,674	0.18%	(55,296)	-21.19%	260,970	0.23%
Other Federal	6,014,378	5.38%	(607,653)	-9.18%	6,622,031	5.81%
<b>Total Federal Funds</b>	<b>\$ 17,719,223</b>	<b>15.85%</b>	<b>\$ (405,134)</b>	<b>-2.24%</b>	<b>\$ 18,124,357</b>	<b>15.91%</b>
<b>Waiver Funds:</b>						
1115 Transformation Waiver	\$ 16,344,566	14.62%	\$ (1,040,884)	-5.99%	\$ 17,385,450	15.26%
1115 Transformation Waiver Fund Balance	2,841,404	2.54%	2,841,404	100.00%	-	0.00%
<b>Total 1115 Waiver Funds</b>	<b>19,185,970</b>	<b>17.16%</b>	<b>1,800,520</b>	<b>10.36%</b>	<b>17,385,450</b>	<b>15.26%</b>
<b>TOTAL REVENUES</b>	<b>\$ 111,783,361</b>	<b>100.00%</b>	<b>\$ (2,134,101)</b>	<b>-1.87%</b>	<b>\$ 113,917,462</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 68,401,748	61.19%	\$ (3,011,066)	-4.22%	\$ 71,412,814	62.69%
Travel / Workshop	915,215	0.82%	(306,079)	-25.06%	1,221,294	1.07%
Prescription Drugs & Medicine	692,387	0.62%	285,635	70.22%	406,752	0.36%
Capital Outlay	4,794,356	4.29%	(1,454,407)	-23.28%	6,248,763	5.49%
Contracts & Consultants	20,811,349	18.62%	227,787	1.11%	20,583,562	18.07%
Other (Facility, Equipment, Supplies, etc.)	12,404,571	11.10%	2,097,203	20.35%	10,307,368	9.05%
Client Support Costs	2,090,944	1.87%	(471,132)	-18.39%	2,562,076	2.25%
Reserve	1,672,791	1.50%	497,958	42.39%	1,174,833	1.03%
<b>TOTAL EXPENDITURES</b>	<b>\$ 111,783,361</b>	<b>100.00%</b>	<b>\$ (2,134,101)</b>	<b>-1.87%</b>	<b>\$ 113,917,462</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>951.43</b>		<b>(47.11)</b>	<b>-4.72%</b>	<b>998.54</b>	
<b>Summary:</b>						
Operations	\$ 106,524,863	95.30%				
Capital Projects	5,258,498	4.70%				
<b>Total Budget</b>	<b>\$ 111,783,361</b>	<b>100.00%</b>				
<b>*Fund Balance:</b>						
HHSC IDD Pilot	\$ 300,000					
William Cannon Renovation	200,000					
<b>Fund Balance Total</b>	<b>\$ 500,000</b>					

## FISCAL YEAR 2021 PROPOSED BUDGET OPERATIONS

	FY 2021 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2020 CURRENT	PERCENT BUDGET CHANGE	FY 2020 BUDGET (as of June 2020)	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 8,500,644	7.98%	\$ 165,809	1.99%	\$ 8,334,835	7.73%
Travis County	6,967,772	6.54%	-	0.00%	6,967,772	6.46%
Central Health/Community Care Collaborative	8,431,400	7.91%	(2,157,618)	-20.38%	10,589,018	9.82%
Other Local	3,633,318	3.41%	(327,933)	-8.28%	3,961,251	3.67%
Fund Balance *	300,000	0.28%	(10,818)	-3.48%	310,818	0.29%
Total Local Funds	\$ 27,833,134	26.13%	\$ (2,330,560)	-7.73%	\$ 30,163,694	27.97%
<b>State Funds:</b>						
HHSC (Mental Health)	\$ 33,470,898	31.42%	\$ (1,979,752)	-5.58%	\$ 35,450,650	32.87%
HHSC (Substance Use)	2,257,780	2.12%	(142,526)	-5.94%	2,400,306	2.23%
HHSC (Intellectual Development Disabilities)	4,409,342	4.14%	300,000	7.30%	4,109,342	3.81%
TDCJ (TCOOMMI)	1,957,311	1.84%	-	0.00%	1,957,311	1.81%
Other State	155,347	0.15%	(872,155)	-84.88%	1,027,502	0.95%
Total State Funds	\$ 42,250,678	39.66%	\$ (2,694,433)	-5.99%	\$ 44,945,111	41.67%
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ 11,499,171	10.79%	\$ 257,815	2.29%	\$ 11,241,356	10.42%
Texas Home Living Waiver	205,674	0.19%	(55,296)	-21.19%	260,970	0.24%
Other Federal	6,014,378	5.65%	(207,653)	-3.34%	6,222,031	5.77%
Total Federal Funds	\$ 17,719,223	16.63%	\$ (5,134)	-0.03%	\$ 17,724,357	16.43%
<b>Waiver Funds:</b>						
1115 Transformation Waiver	\$ 16,344,566	15.34%	\$ 1,324,116	8.82%	\$ 15,020,450	13.93%
1115 Transformation Waiver Fund Balance	2,377,262	2.23%	2,377,262	100.00%	-	0.00%
Total Federal Funds	\$ 18,721,828	17.58%	\$ 3,701,378	24.64%	\$ 15,020,450	13.93%
<b>TOTAL REVENUES</b>	<b>\$106,524,863</b>	<b>100.00%</b>	<b>\$ (1,328,749)</b>	<b>-1.23%</b>	<b>\$ 107,853,612</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 68,401,748	64.21%	\$ (3,011,066)	-4.22%	\$ 71,412,814	66.21%
Travel / Workshop	915,215	0.86%	(306,079)	-25.06%	1,221,294	1.13%
Prescription Drugs & Medicine	692,387	0.65%	285,635	70.22%	406,752	0.38%
Capital Outlay	-	0.00%	(184,913)	-100.00%	184,913	0.17%
Contracts & Consultants	20,811,349	19.54%	227,787	1.11%	20,583,562	19.08%
Other (Facility, Equipment, Supplies, etc.)	11,940,429	11.21%	1,633,061	15.84%	10,307,368	9.56%
Client Support Costs	2,090,944	1.96%	(471,132)	-18.39%	2,562,076	2.38%
Reserve	1,672,791	1.57%	497,958	42.39%	1,174,833	1.09%
<b>TOTAL EXPENDITURES</b>	<b>\$106,524,863</b>	<b>100.00%</b>	<b>\$ (1,328,749)</b>	<b>-1.23%</b>	<b>\$ 107,853,612</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>951.43</b>		<b>(47.11)</b>	<b>-4.72%</b>	<b>998.54</b>	

**\*Fund Balance Operations:**

HHSC IDD Pilot	\$ 300,000
Fund Balance Total	\$ 300,000

## FISCAL YEAR 2021 PROPOSED BUDGET CAPITAL PROJECTS

	FY 2021 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2020 CURRENT	PERCENT BUDGET CHANGE	FY 2020 BUDGET (as of June 2020)	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ -	0.00%	\$ -	-	\$ -	0.00%
Other Local	4,594,356	87.37%	4,594,356	-	-	0.00%
Fund Balance *	200,000	3.80%	(3,098,850)	-93.94%	3,298,850	54.40%
<b>Total Local Funds</b>	<b>\$ 4,794,356</b>	<b>91.17%</b>	<b>\$ 1,495,506</b>	<b>45.33%</b>	<b>\$ 3,298,850</b>	<b>54.40%</b>
<b>State Funds:</b>						
HHSC (Mental Health)	\$ -	0.00%	\$ -	-	\$ -	0.00%
<b>Total State Funds</b>	<b>\$ -</b>	<b>0.00%</b>	<b>\$ -</b>	<b>-</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ -	0.00%	\$ -	-	\$ -	0.00%
Texas Home Living Waiver	-	0.00%	-	-	-	0.00%
Other Federal	-	0.00%	(400,000)	-100.00%	400,000	6.60%
<b>Total Federal Funds</b>	<b>\$ -</b>	<b>0.00%</b>	<b>\$ (400,000)</b>	<b>-100.00%</b>	<b>\$ 400,000</b>	<b>6.60%</b>
<b>Waiver Funds:</b>						
1115 Transformation Waiver	\$ -	0.00%	\$ (2,365,000)	-100.00%	\$ 2,365,000	39.00%
1115 Transformation Waiver Fund Balance	464,142	8.83%	464,142	100.00%	-	0.00%
<b>Total 1115 Waiver Funds</b>	<b>\$ 464,142</b>	<b>8.83%</b>	<b>\$ (1,900,858)</b>		<b>\$ 2,365,000</b>	<b>39.00%</b>
<b>TOTAL REVENUES</b>	<b>\$ 5,258,498</b>	<b>100.00%</b>	<b>\$ (405,352)</b>	<b>-6.68%</b>	<b>\$ 6,063,850</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Capital Outlay	\$ 4,794,356	91.17%	\$ (1,269,494)	-20.94%	\$ 6,063,850	100.00%
Contracts & Consultants	-	0.00%	-	-	-	0.00%
Other (Facility, Equipment, Supplies, etc.)	464,142	8.83%	464,142	-	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,258,498</b>	<b>100.00%</b>	<b>\$ (805,352)</b>	<b>-13.28%</b>	<b>\$ 6,063,850</b>	<b>100.00%</b>
<b>*Fund Balance Operations:</b>						
William Cannon Renovation Completion	\$ 200,000					
<b>Fund Balance Total</b>	<b>\$ 200,000</b>					

## ACRONYMS

ACRONYMS	NAME
ACT	Assertive Community Treatment
AOT	Asserted Outpatient Treatment
CCBHC	Certified Community Behavioral Health Clinic
CCC	Community Care Collaborations
CDC	Center for Disease Control & Prevention
COPSD	Co-Occurring Psychiatric Substance Abuse Disorder
CPRIT	Cancer Prevention and Research Institute of Texas
CR	Cost Reimbursement
ECHO	Ending Community Homelessness Coalition
ECI	Early Childhood Intervention
EFMAP	Enhanced Federal Medical Assistance Percentage
FACT or Forensic ACT	Forensic Assertive Community Treatment
FFS	Fee for Service
FTE	Full Time Equivalent
FY	Fiscal Year
HCC	Healthy Community Collaborative
HHSC	Texas Health and Human Services Commission
HIV	Human Immunodeficiency Virus
HMO	Health Maintenance Organization
HUD	Housing and Urban Development
IDD	Intellectual and Development Disabilities
IT	Information Technology
ISP	Immediate Service Program
MAC	Medicaid Administrative Claiming
MAT	Medication Assisted Treatment
MH	Mental Health
MOU	Memorandum of Understanding
NAS-MAT	Neonatal Abstinence Syndrome-Medication Assisted Treatment
OBOT	Opioid Office Based Treatment
PATH	Projects for Assistance in Transition from Homelessness
QMHP	Qualified Mental Health Professional
RRH	Rapid ReHousing
SA	Substance Abuse
SAMHSA	Substance Abuse and Mental Health Services Administration
SHAC	Self Help and Advocacy Center
TBD	To Be Determined
TCOOMMI	Texas Correctional Office of Offenders with Medical or Mental Impairments
TDCJ	Texas Department of Criminal Justice
TRA	Treatment for Adults
TRF	Treatment for Females
TTTF	Taking Texas Tobacco Free Program
TWC	Texas Workforce Commission
TXMOUD	Texas Medication for Opioid Use Disorder
VA	Veteran's Affairs
VOCA	Victims of Crime Act