



# **FY 2020 BUDGET**

**Budget Work Session  
August 15, 2019**

**PEOPLE – INTEGRITY – EXCELLENCE – LEADERSHIP - TRANSPARENCY**



## **BUDGET WORK SESSION**

*Integral Care's mission is to improve the lives of people affected by behavioral health and developmental and/or intellectual challenges.*

**DATE:** Thursday, August 15, 2019  
**TIME:** 5:00 p.m.  
**PLACE:** 1430 Collier St. – Board Room  
Austin, Texas 78704

### **AGENDA**

- I. Citizens' Comments** (Presentations are limited to 3 minutes)
- II. Discussion and Information on FY 2020 Budget** (Weden, Thompson)
- III. Citizens' Comments** (Presentations are limited to 3 minutes)

***Integral Care is committed to compliance with the Americans with Disabilities Act. For reasonable accommodations, please call 512-440-4002 for information.***

***Note:*** The full packet is available on Integral Care's webpage at:  
<http://integralcare.org/agendas-minutes/> (Under the heading "Board of Trustees")

## TABLE OF CONTENTS

### DRAFT

Strategic Plan FY 2020-22.....	Page 1
Organizational Chart.....	Page 2
FY 2020 Proposed Annual Budget.....	Page 3
FY 2020 Proposed Budget by Major Financing Strategy.....	Page 4
FY 2020 Budget Highlights.....	Pages 5-6
FY 2020 Primary Challenges of Implementing Budget.....	Page 7
Charts.....	Pages 8-12
➤ FY 2020 Projected Consumers	
➤ FY 2020 Proposed Full Time Equivalent (FTE) Position Budget	
➤ FY 2020 Proposed Service Budget Summary	
➤ FY 2020 Proposed Revenue Budget by Funder Summary	
➤ FY 2020 Proposed Expense Budget Summary	
Financials.....	Pages 13-15
➤ FY 2020 Proposed Budget Center Total	
➤ FY 2020 Proposed Budget Operations	
➤ FY 2020 Proposed Budget Capital Projects & Facility Consultant	
Facilities.....	Pages 16-17
➤ Map	
➤ Guide	

**STRATEGIC PLAN FY 2020-2022****VISION**

Healthy Living for Everyone.

**MISSION**

To improve the lives of adults and children living with mental illness, substance use disorder, and intellectual and/or developmental disabilities in Travis County.

**VALUES**

<b>People</b>	<b>Integrity</b>	<b>Excellence</b>	<b>Leadership</b>	<b>Transparency</b>
---------------	------------------	-------------------	-------------------	---------------------

**STRATEGIC PLAN 2020-22 GOALS AND STRATEGIES****GOAL 1: CREATE VALUE**

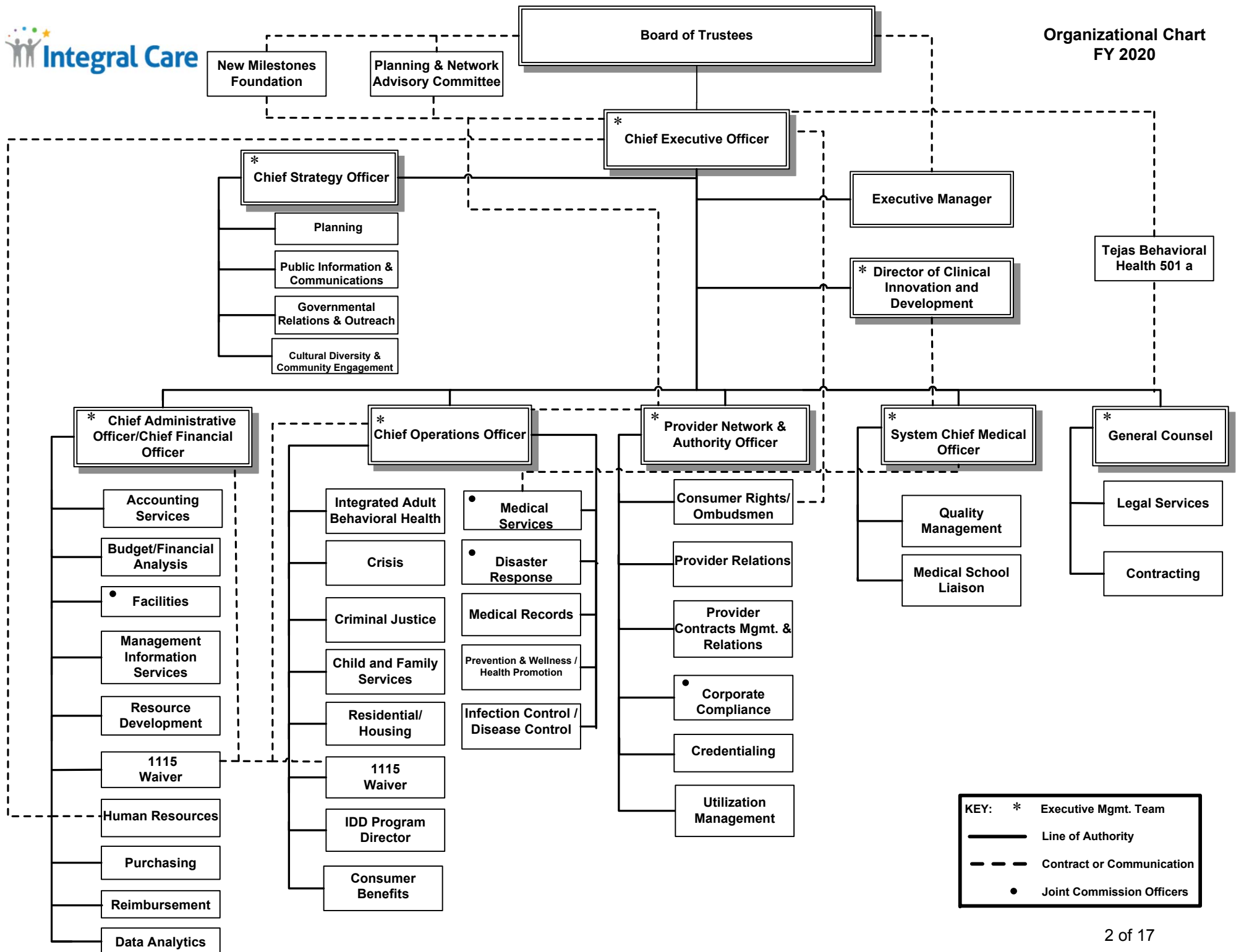
Ensure operational excellence, sustainability, and value.

**GOAL 2: INNOVATE**

Embrace effective models of care to ensure equity, access, value, and quality.

**GOAL 3: COMMUNICATE, COLLABORATE, AND CONNECT**

Enhance public trust and collaborations to address community needs.



## FISCAL YEAR 2020 PROPOSED ANNUAL BUDGET

- The proposed fiscal year (FY) 2020 is \$106,636,012, a decrease of (\$731,830) from FY2019 current budget (as of June 2019) of \$107,367,842, a .68% budget reduction.

Budget Category:	FY2020 Proposed Budget		FY2019 Budget (as of June 2019)		Change	
Operations	\$ 103,871,012	97.41%	\$ 104,430,557	97.26%	\$ (559,545)	-0.54%
Capital Projects	2,765,000	2.59%	2,937,285	2.74%	(172,285)	-5.87%
<b>Total Budget</b>	<b>\$ 106,636,012</b>	<b>100.00%</b>	<b>\$ 107,367,842</b>	<b>100.00%</b>	<b>\$ (731,830)</b>	<b>-0.68%</b>

- Major Revenue Budget Changes:

Operations & Capital Outlay:	
HHSC - Healthy Community Collaborative (HCC), one-time	\$ 1,900,000
HHSC - General Revenue, Adult Mental Health	1,453,622
Episcopal Health Foundation	583,950
IDD Habilitation Coordination (replaced IDD PASRR contract)	474,764
HHSC - Integrated Care In-Schools (HB13, FY2019 rollover)	300,354
HHSC - Forensic ACT (SB292, FY2019 one-time funds)	(1,848,320)
AISD & CCC In-School Program	(1,103,000)
UT Dell Medical School	(542,022)
HHSC HIV (2 contracts reduced)	(374,529)
HHSC IDD (mainly due to PASRR contract changed to fee for service funding)	(355,124)
Youth Empowerment Services (YES) Waiver Program	(350,012)
1115 Transformation Waiver (Operations (\$127,090), Capital Outlay (\$172,285))	(299,375)
Unrestricted Fund Balance Reserve	(287,728)
HHSC - Youth Prevention Indicated (YPI)	(252,705)
All Other Revenue Budget Changes	(31,705)
<b>Total Operations Revenue Budget Change</b>	<b>\$ (731,830)</b>

- Fund Balance included in FY2020 operations budget:

FY2020 Proposed Fund Balance Budget	
<b>Unrestricted:</b>	
Early Child Intervention (ECI) Program	\$ (145,623)
<b>Total Unrestricted Fund Balance Budget</b>	<b>\$ (145,623)</b>
<i>Note: There were additional funds allocated to ECI by the 86th legislature, unknown at this time Increase amount to Integral Care.</i>	

- Reserve included in FY2020 budget:

FY2020 Proposed Reserve Budget	
Adult Behavioral Health & Crisis	\$ 450,000
Child & Family	150,000
Intellectual & Developmental Disabilities	150,000
Program Indirect, Administration/Authority, & FFS Contract Max	250,000
<b>Total Proposed Reserve Budget</b>	<b>\$ 1,000,000</b>
FY2020 Reserve Revenue Budget Source	
1115 Transformation Waiver	\$ 600,000
Medicaid Administrative Claiming (MAC)	400,000
<b>Total Proposed Reserve Budget</b>	<b>\$ 1,000,000</b>

## FY2020 Proposed Budget by Major Financing Strategy

Division	# Of Budget Units**	Allocated	1115 Waiver	MAC	Cost Reimbursement	Fee For Service & TxHmLvg	FFS Contract Max	Other	Total
<b>Adult Behavioral Health</b>	<b>55</b>	<b>\$ 7,054,258</b>	<b>\$ 5,954,217</b>	<b>\$ 213,624</b>	<b>\$ 14,626,599</b>	<b>\$ 3,174,364</b>	<b>\$ 2,512,529</b>	<b>\$ 747,328</b>	<b>\$ 34,282,919</b>
Adult Outpatient MH	23	6,735,307	5,954,217	-	4,793,957	2,103,102	473,209	129,541	20,189,333
Homeless Outreach/Housing	17	318,951	-	-	6,395,936	689,638	-	530,473	7,934,998
Substance Use Disorders	15	-	-	213,624	3,436,706	381,624	2,039,320	87,314	6,158,588
<b>Child &amp; Family Services</b>	<b>21</b>	<b>\$ 2,734,336</b>	<b>\$ 1,787,239</b>	<b>\$ 39,500</b>	<b>\$ 4,118,900</b>	<b>\$ 2,797,815</b>	<b>\$ 16,299</b>	<b>\$ 285,226</b>	<b>\$ 11,779,315</b>
Children's Outpatient MH	17	2,561,545	829,871	-	2,269,989	2,064,430	16,299	42,190	7,784,324
ECI	1	172,791	-	39,500	570,418	331,701	-	223,963	1,338,373
School Based-Services	3	-	957,368	-	1,278,493	401,684	-	19,073	2,656,618
<b>Crisis Services</b>	<b>25</b>	<b>\$ 5,221,035</b>	<b>\$ 3,193,971</b>	<b>\$ 112,104</b>	<b>\$ 14,378,670</b>	<b>\$ 1,339,538</b>	<b>\$ 9,126,358</b>	<b>\$ 40,628</b>	<b>\$ 33,412,304</b>
Clinic/Community	9	2,989,952	843,479	-	3,298,548	366,302	142,000	8,846	7,649,127
Residential	9	2,231,083	2,350,492	-	4,047,009	631,372	1,777,696	18,488	11,056,140
Inpatient Beds	3	-	-	-	3,502,907	-	6,270,000	-	9,772,907
Criminal Justice	4	-	-	112,104	3,530,206	341,864	936,662	13,294	4,934,130
<b>Intellectual &amp; Dev. Disabilities</b>	<b>33</b>	<b>\$ 2,424,179</b>	<b>\$ 78,545</b>	<b>\$ 397,184</b>	<b>\$ 973,288</b>	<b>\$ 3,217,975</b>	<b>\$ 35,010</b>	<b>\$ 44,476</b>	<b>\$ 7,170,657</b>
<b>Hotline/Call Center</b>	<b>3</b>	<b>\$ 1,488,739</b>	<b>\$ 1,204,488</b>	<b>\$ -</b>	<b>\$ 447,211</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,140,438</b>
Administration / Authority	24	\$ 3,787,266	\$ 797,712	\$ 1,627,088	\$ 3,057,410	\$ 962,214	\$ 459,881	\$ 91,497	\$ 10,783,068
Collaboratives	16	\$ 635,870	\$ 2,004,278	\$ 250,000	\$ -	\$ -	\$ -	\$ 412,163	\$ 3,302,311
Capital Projects	1	\$ -	\$ 2,365,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 2,765,000
<b>Total</b>	<b>178</b>	<b>\$ 23,345,683</b>	<b>\$ 17,385,450</b>	<b>\$ 2,639,500</b>	<b>\$ 38,002,078</b>	<b>\$ 11,491,906</b>	<b>\$ 12,150,077</b>	<b>\$ 1,621,318</b>	<b>\$ 106,636,012</b>
<b>% of Total</b>		<b>21.89%</b>	<b>16.30%</b>	<b>2.48%</b>	<b>35.64%</b>	<b>10.78%</b>	<b>11.39%</b>	<b>1.52%</b>	<b>100.00%</b>
<b># of Contracts</b>		<b>4</b>	<b>1</b>	<b>2</b>	<b>62</b>	<b>34</b>	<b>16</b>	<b>0</b>	<b>119</b>
<b># of Revenue Line Items</b>		<b>11</b>	<b>1</b>	<b>2</b>	<b>75</b>	<b>52</b>	<b>19</b>	<b>10</b>	<b>170</b>

Units\*\*: A unit is a reporting mechanism for capturing and reporting financial and service data information.

Allocated Category:		Cost Reimbursement		FFS Contract Max	
City Interlocal	\$ 1,998,591	HHSC Contracts - 16 contracts	\$ 18,165,675	CCC - 2 contracts	\$ 8,300,000
County Interlocal	1,411,054	City Contracts - 11 contracts	5,451,430	DSHS SA TRA	1,786,191
HHSC MH Performance Contract	17,246,349	County Contracts - 9 contracts	4,298,720	Travis County - 4 contracts	1,233,011
HHSC IDD Performance Contract	2,689,689	SAMHSA - 5 contracts	2,805,251	VA - Safe Haven	801,006
<b>Total Allocated</b>	<b>\$ 23,345,683</b>	CommUnity Care	2,166,618	DSHS OBOT	254,670
		TCOOMMI	1,972,098	DSHS SA - Opioid	150,790
		St. David's - 2 contracts	1,153,951	DSHS MH First Aid	142,000
		Episcopal Health Fnd	657,950	DSHS SA COPSD	103,253
		ECI	627,170	Peoples/SAFE Clinics-2 contracts	85,527
		HUD	417,192	TRC Fees Billed	35,010
		CPRIT	190,069	DSHS SA-Ambulatory Detox Female	27,744
		UT Dell Med Sch - 3 contracts	176,198	**Reserve Unearned FFS CM	(769,125)
		Foundation Communities	140,225	<b>Total FFS Contract Max</b>	<b>\$ 12,150,077</b>
		Sendero Care Coord/Hotline	122,400	<b>**Note: Reserve Unearned include 6 programs</b>	
		Lifeworks MOU	120,000		
		Del Valle ISD QMHP	120,000	<b>Other Category:</b>	
		Front Steps MOU	59,814	Rental Income	\$ 662,859
		Moody Fdn Teen Suicide Prev	50,000	Interest Income	300,000
		East Austin College Prep	48,899	Fund Raising, Other Donations	106,159
		Pflugerville ISD QMHP	30,000	Client Revenue, Private Insur	287,657
		Via Hope	18,000	Fund Balance Reserve	145,623
		Caritas MOU	16,800	New Milestones Foundation	55,000
		**Reserve Unearned CR	(806,382)	All Other Miscellaneous	64,020
		<b>Total Cost Reimbursement</b>	<b>\$ 38,002,078</b>	<b>Total Other</b>	<b>\$ 1,621,318</b>
		<b>**Note: Reserve Unearned include 16 programs in addition to admin reserve</b>			

## FISCAL YEAR 2020 BUDGET HIGHLIGHTS

### Revenue - Local Funds:

1. **Austin Independent School District (AISD)** did not select Integral Care's application as the vendor for continued services. This resulted in a total budget reduction of (\$1.103M), AISD (\$683K) and Community Care Collaborative (\$420K).
2. **Episcopal Health Foundation (EHF)** awarded a \$1.5M, 3 year contract (year 1 \$658K; year 2 \$425K; year 3 \$417K). The first year funds the Bipolar clinic at Dove Spring's clinic, the 2<sup>nd</sup> and 3<sup>rd</sup> years will fund the new clinic at Terrace Oaks. In addition, this contract requires continued collaboration with MCOs to transform the funding model from fee for service to value-based payment systems.
3. **UT Dell Medical School** budgeted funding was reduced by \$542K primarily due to the Bi-Polar clinic moving to Integral Care's Dove Springs facility which is funded with Episcopal Health Foundation 1<sup>st</sup> year funds.

### Revenue – State Funds:

4. **HHSC Mental Health** total budget increase of \$1.8M includes the following:
  - Healthy Community Collaborative (HCC) increase of \$1.9M one-time funds, \$500K of which is pass-through funding for Salvation Army's Rathgeber Clinic, and the remainder funds the new clinic at Terrace Oaks and increases to the existing program.
  - The 86<sup>th</sup> legislature General Revenue increase for Adult Mental Health increased Integral Care's allocation by \$1.453M.
  - Integrated Care In-Schools (85<sup>th</sup> legislature HB13) increase of \$300K is primarily due to a rollover balance of FY2019 one-time funds.
  - Forensic ACT (85<sup>th</sup> legislature SB292) decrease of (\$1.8M) represents the reduction from \$2.5M one-time funds included in the 17 months contract covering FYs 2018 and 2019, to a rollover balance of \$243K of these one-time funds included in 2020 proposed budget.
5. **HHSC Substance Use** total budget decrease of (\$200K) includes the following:
  - HIV Outreach and Treatment (2 contracts) were reduced by (\$375K).
  - Youth Prevention Indicated (YPI) contract was not awarded, a decrease of (\$294K).
  - Office Based Opioid Treatment (OBOT) contract was increased by \$146K.
  - This category of contracts is mainly service rate based with a contract maximum amount. The full contract award amount is budgeted but historically we have not earned the full amount of contracts, therefore a contra budget (reduction) is also budgeted. The contra budget has been reduced, thereby resulting in a net increase of \$285K in this line item.
6. **HHSC Intellectual Developmental Disabilities (IDD)** total budget reduction of (\$355K) includes the following:
  - Nursing Facility Preadmission Screening and Resident Review (NF PASRR) cost reimbursement contract was discontinued (\$294K). This funding contract was replaced with a rate per contact per month billing method. This new revenue source is projected at \$475K and is included in the Fee For Service revenue category.



- Money Follows The Person federal funded allocations were also reduced resulting in reduction for Transition Support (\$47K) and Enhanced Community Coordination (\$14K), a total of (\$61K).

#### Revenue – Federal Funds:

7. **Fee for Service (FFS), Medicare / Medicaid / HMO** total budget reduction of (\$8K) includes the following:
  - IDD NF PASRR cost reimbursement contract was discontinued and replaced with a fee for service rate per contact per month, this new revenue source is budgeted at \$475K.
  - Increases related to new contracts awarded during FY2019 and increasing revenues to full year of services are an increase of \$488K.
  - FFS budgets were determined based on trend then reduced by 5% in anticipation of the conversion to the NetSmart new electronic medical record and billing system, this resulted in a budget reduction of (\$531K)
  - Youth Empowerment Services (YES) Waiver budget was reduced by (\$350K).
  - A budget reduction of (\$304K) is due to closing the AISD In-School programs.
  - The remaining FFS budget increase of \$214K includes several individual program adjustments due to staffing or other changes.

#### Expenses

8. **Salaries & Fringe Benefits** the decrease of (\$619K) includes the following:
  - Employee Health Insurance total budget was reduced by (\$639K).
  - Although there were FTE changes among programs, the total FTE change is reduced by (.26).
9. **Other (Facility, Equipment, Supplies, etc.)** budget increase of \$232K is primarily due to the following:
  - Security budget was increased by \$508K.
  - Facility Maintenance contracts budget was reduced (\$165K).
10. **Client Support Services** total budget increase of \$213K was mainly in the FACT (SB292) program.
11. **Reserve** budget reduction of (\$629K), is mainly due to a reduction in Waiver reserve budget.

There were 19 FTE new positions requested by staff during the budget process that are not included in the proposed budget. In addition there were requests to purchase 2 vehicles. The total cost of these requests is \$1.161M. The requests by major funding categories include:

- Adult MH, GR, Waiver, FFS funding: 12 FTE and 2 vehicles, total cost \$731K
- Cost Reimbursement & FFS funding: BiPolar Clinic 3 FTE, total cost \$193K
- Cost Reimbursement & FFS funding: Healthy Community Collaborative 2 FTE, total cost \$125K
- Cost Reimbursement & FFS funding: HHSC FACT 1 FTE, total cost \$54K
- Cost Reimbursement & FFS funding: ECI 1 FTE, total cost \$58K

The above requests will be reviewed during the fiscal year to be included associated with any fee for service or potential contract adjustments.

**Primary Challenges of Implementing Fiscal Year (FY) 20 Budget  
and Preparing for Future Years**

1. Incorporating decisions from the 86<sup>th</sup> Legislative Session.
2. Preparing for future reduction and eventual discontinuation of Delivery System Reform Incentive Payments under 1115 waiver. Schedule of change in valuation of current Delivery System Reform Incentive Payment follows:

FY20	100%
FY21	96%
FY22	80%
FY23	0%

3. Identifying sustainable funding model for Judge Guy Herman Mental Health Crisis Center. This will be a priority for new mental health general revenue allocated to Integral Care.  
*Added: Identifying sustainable funding model for new Terrace Oaks Clinic, proposed FY2020 budget uses one-time HHSC Healthy Community Collaborative funds and includes positions budgeted with a staged hiring plan.*
4. Potential impact of caps on property tax revenue growth.
5. Demand on human resources during an Electronic Health Record conversion and potential impact on fee-for-service.
6. Variation in alternate-based and value-based payment arrangements with Managed Care Organizations.
7. Maintaining advancements in alternate-based and value-based payment arrangements as Health and Human Services Commission expected to announce new awards for Medicaid managed care service lines.

<b>Service Line</b>	<b>Latest on Begin Date of New Contracts</b>
STAR+PLUS (individuals with disabilities or age 60 or older)	June 2020
STAR (approved for Medicaid and receive Temporary Assistance for Needy Families, are pregnant, limited income, or newborn baby)	September 2020
CHIP (Children's Health Insurance Program)	September 2020

8. Health and Human Services Commission will reprocure Senate Bill 292, House Bill 13, and Early Childhood Intervention contracts for FY21.
9. Flexibility with budget regarding any potential opportunities through Austin State Hospital Redesign, University of Texas Dell Medical School, and East Side Planning while maintaining compliance with contract requirements from various funders.
10. Challenges of time limited funding opportunities.
11. Future renewal of health insurance.

## FY2020 PROJECTED CONSUMERS

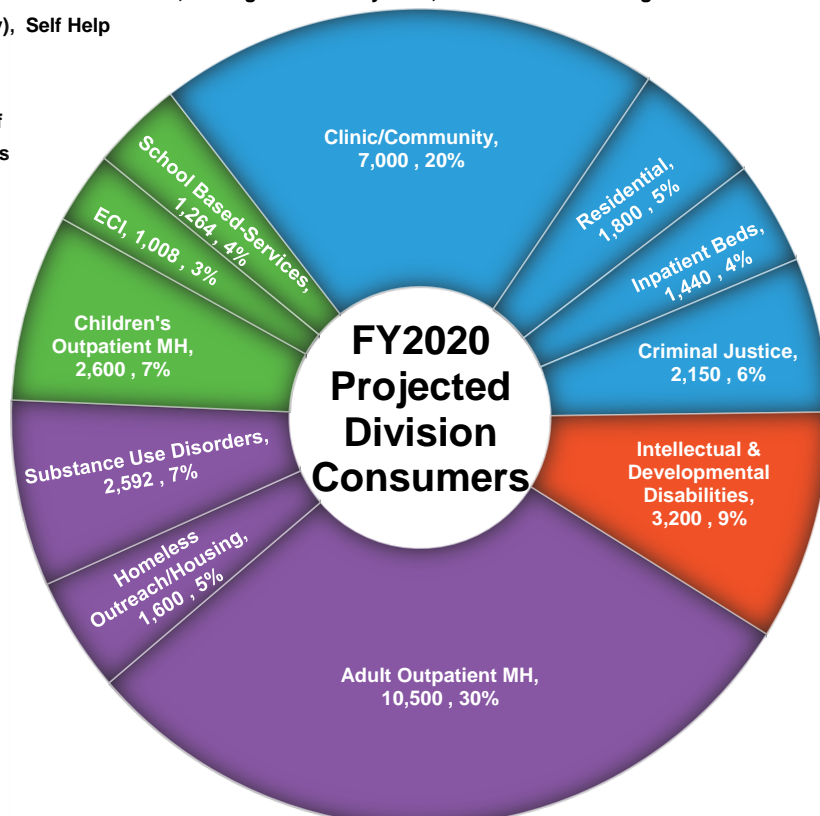
Division	FY2020 Projection		FY20 Change from FY19 Revised Projection		FY2019 Projection	
	Consumers	% of Total	Incr / (Decr)	Incr / -Decr	Revised	% of Total
<b>Adult Behavioral Health</b>	<b>14,692</b>	<b>100.00%</b>	<b>1,872</b>	<b>14.60%</b>	<b>12,820</b>	<b>100.00%</b>
Adult Outpatient MH	10,500	71.47%	500	5.00%	10,000	78.00%
Homeless Outreach/Housing	1,600	10.89%	100	6.67%	1,500	11.70%
Substance Use Disorders	2,592	17.64%	1,272	96.36%	1,320	10.30%
<b>Child &amp; Family Services</b>	<b>4,872</b>	<b>100.00%</b>	<b>(65)</b>	<b>-1.32%</b>	<b>4,937</b>	<b>100.00%</b>
Children's Outpatient MH	2,600	53.37%	50	1.96%	2,550	51.65%
ECI	1,008	20.69%	(24)	-2.33%	1,032	20.90%
School Based-Services	1,264	25.94%	(91)	-6.72%	1,355	27.45%
<b>Crisis Services</b>	<b>12,390</b>	<b>100.00%</b>	<b>1,260</b>	<b>11.32%</b>	<b>11,130</b>	<b>100.00%</b>
Clinic/Community	7,000	56.50%	450	6.87%	6,550	58.85%
Residential	1,800	14.53%	150	9.09%	1,650	14.82%
Inpatient Beds	1,440	11.62%	-	0.00%	1,440	12.94%
Criminal Justice	2,150	17.35%	660	44.30%	1,490	13.39%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>3,200</b>	<b>100.00%</b>	<b>454</b>	<b>16.53%</b>	<b>2,746</b>	<b>100.00%</b>
<b>External Data Sources (2)</b>	<b>24,332</b>	<b>100.00%</b>	<b>(3,753)</b>	<b>-13.36%</b>	<b>28,085</b>	<b>100.00%</b>

**Notes:**

(1) The FY2020 projection of consumers served includes duplication of consumers within and across the divisions.

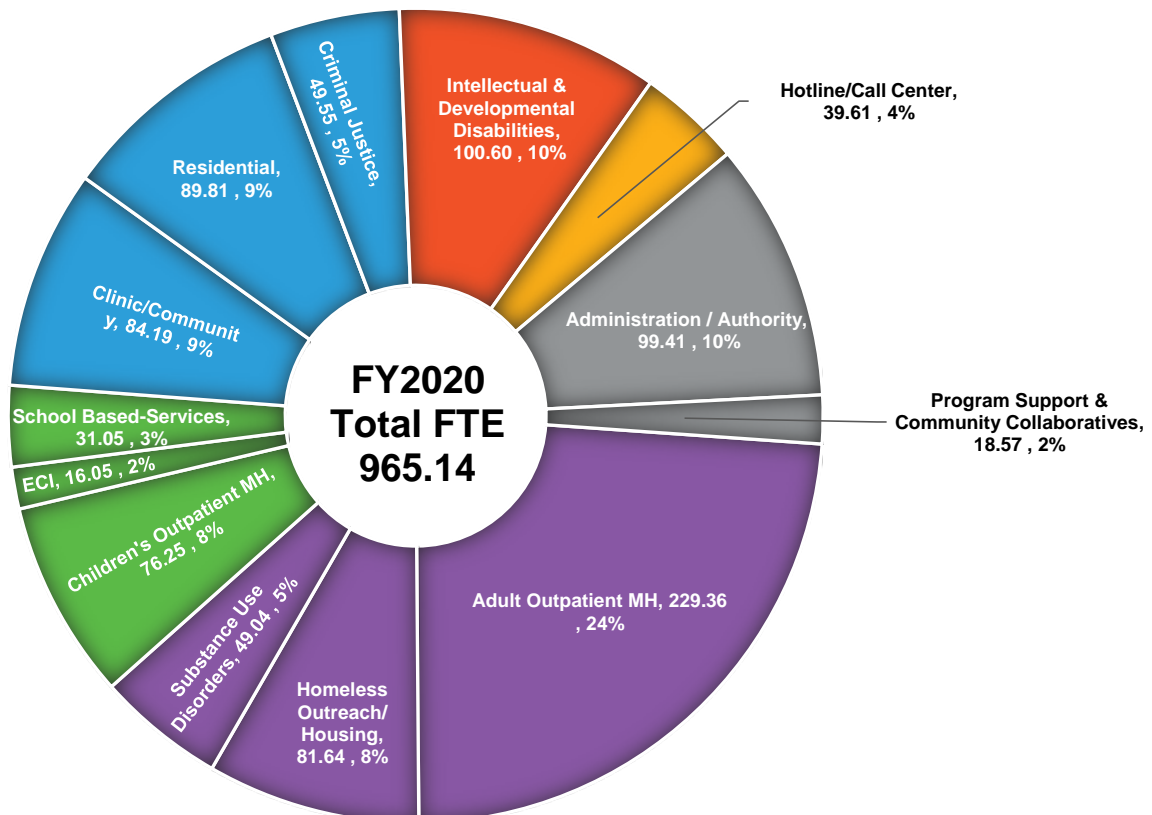
(2) Data Reported from External Sources: Veteran's Services, E-Merge Community Care, Substance Use Managed Services Organization (County Only), Self Help and Advocacy Center (SHAC).

(3) In addition to the projected number of clients to receive services, the Crisis Helpline handles approximately 76,501 crisis calls and 57,555 crisis Follow-up calls for a total of 134,056 crisis calls a year.



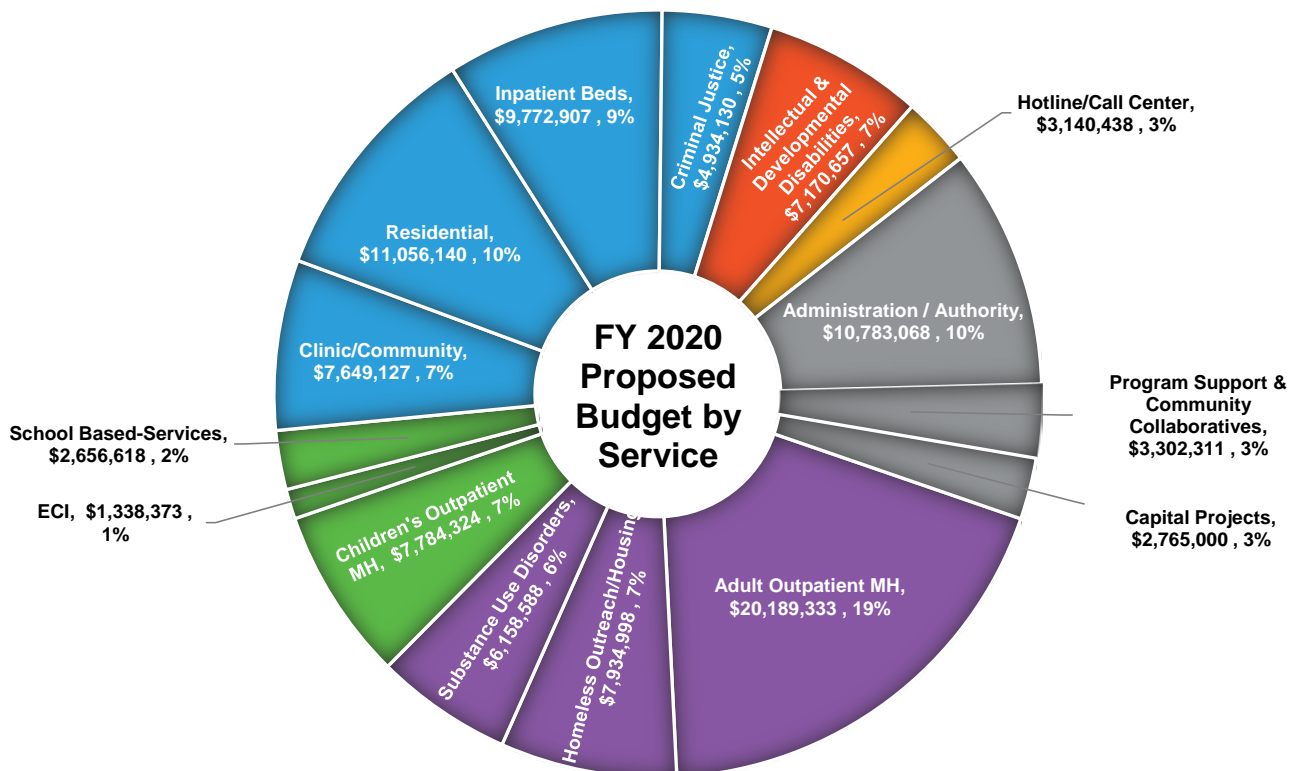
**FY2020 PROPOSED FULL TIME EQUIVALENT (FTE) POSITION BUDGET**

Division	FY2020 Proposed Budget		Change 2019 Current		FY2019 Budget (as of June 2019)	
	FTE	% of Total	Incr / (Decr)	Incr / -Decr	Current	% of Total
<b>Adult Behavioral Health Total</b>	<b>360.04</b>	<b>37.30%</b>	<b>-4.18</b>	<b>-1.15%</b>	<b>364.23</b>	<b>37.74%</b>
Adult Outpatient MH	229.36	23.76%	(2.57)	-1.11%	231.94	24.03%
Homeless Outreach/Housing	81.64	8.46%	(1.40)	-1.69%	83.04	8.60%
Substance Use Disorders	49.04	5.08%	(0.21)	-0.43%	49.25	5.10%
<b>Child &amp; Family Services Total</b>	<b>123.35</b>	<b>12.78%</b>	<b>-20.55</b>	<b>-14.28%</b>	<b>143.90</b>	<b>14.91%</b>
Children's Outpatient MH	76.25	7.90%	(3.90)	-4.87%	80.15	8.30%
ECI	16.05	1.66%	(1.40)	-8.02%	17.45	1.81%
School Based-Services	31.05	3.22%	(15.25)	-32.94%	46.30	4.80%
<b>Crisis Services Total</b>	<b>223.55</b>	<b>23.16%</b>	<b>19.09</b>	<b>9.34%</b>	<b>204.46</b>	<b>21.18%</b>
Clinic/Community	84.19	8.72%	22.20	35.81%	61.99	6.42%
Residential	89.81	9.31%	(0.88)	-0.97%	90.69	9.39%
Inpatient Beds	0.00	0.00%	0.00		0.00	0.00%
Criminal Justice	49.55	5.13%	(2.23)	-4.31%	51.78	5.36%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>100.60</b>	<b>10.42%</b>	<b>2.05</b>	<b>2.08%</b>	<b>98.56</b>	<b>10.21%</b>
<b>Hotline/Call Center</b>	<b>39.61</b>	<b>4.10%</b>	<b>2.00</b>	<b>5.32%</b>	<b>37.61</b>	<b>3.90%</b>
Administration / Authority	99.41	10.30%	2.29	2.36%	97.12	10.06%
Program Support & Community Collaboratives	18.57	1.92%	-0.95	-4.87%	19.52	2.02%
<b>Total</b>	<b>965.14</b>	<b>100.00%</b>	<b>(0.25)</b>	<b>-0.03%</b>	<b>965.40</b>	<b>100.00%</b>



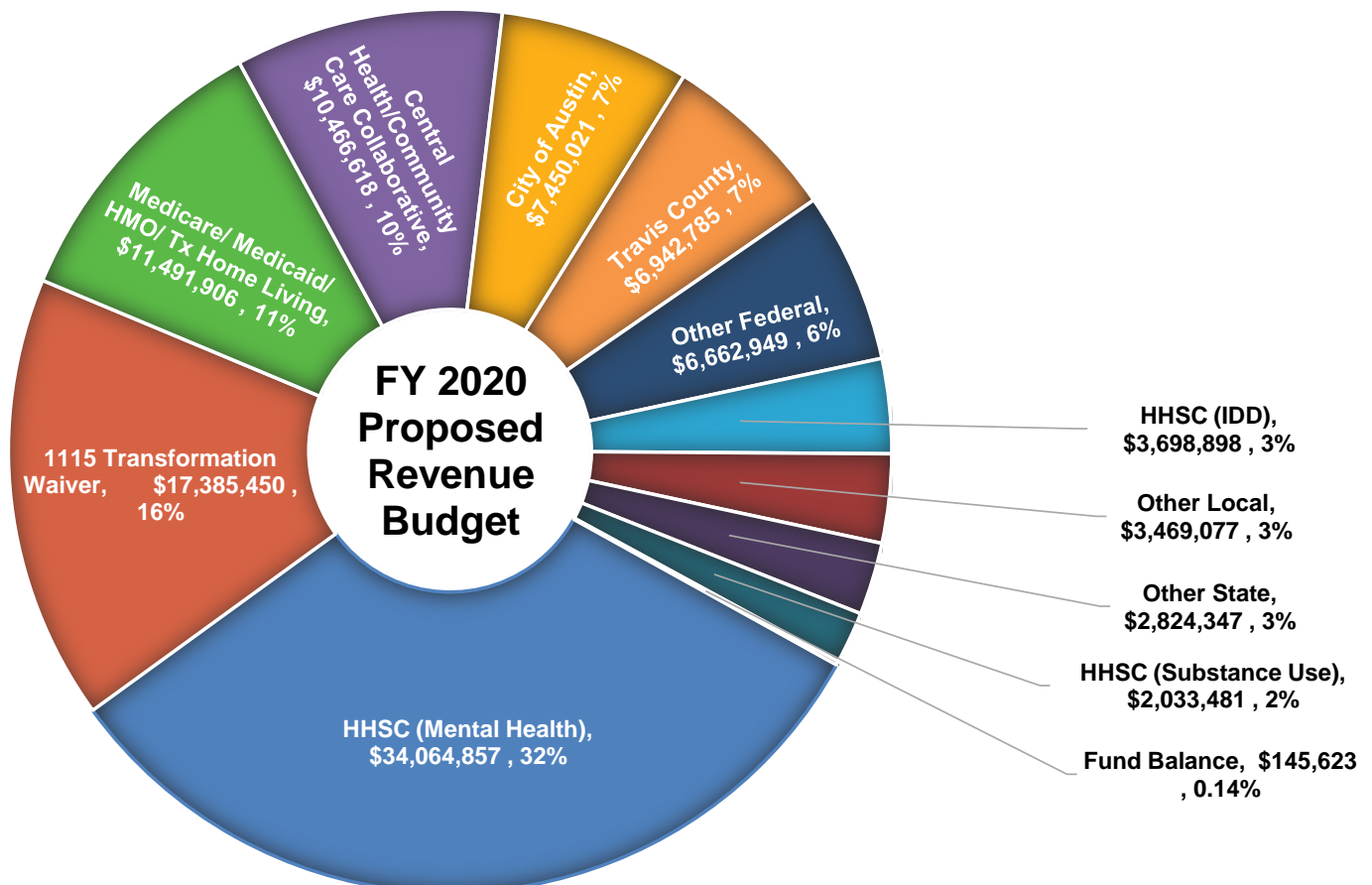
## FY2020 PROPOSED SERVICE BUDGET SUMMARY

Division	FY2020 Proposed Budget		Change 2019 Current Budget		FY2019 Budget (as of June 2019)	
	Total	% of Total	Incr/(Decr)	Incr-/Decr	Current	% of Total
<b>Adult Behavioral Health</b>	<b>\$ 34,282,919</b>	<b>32.15%</b>	<b>\$ (1,042,511)</b>	<b>-2.95%</b>	<b>\$ 35,325,430</b>	<b>32.89%</b>
Adult Outpatient MH	20,189,333	18.93%	(1,094,459)	-5.14%	21,283,792	19.82%
Homeless Outreach/Housing	7,934,998	7.44%	211,228	2.73%	7,723,770	7.19%
Substance Use Disorders	6,158,588	5.78%	(159,280)	-2.52%	6,317,868	5.88%
<b>Child &amp; Family Services</b>	<b>11,779,315</b>	<b>11.05%</b>	<b>(1,924,097)</b>	<b>-14.04%</b>	<b>13,703,412</b>	<b>12.76%</b>
Children's Outpatient MH	7,784,324	7.30%	(718,344)	-8.45%	8,502,668	7.92%
ECI	1,338,373	1.26%	(109,059)	-7.53%	1,447,432	1.35%
School Based-Services	2,656,618	2.49%	(1,096,694)	-29.22%	3,753,312	3.49%
<b>Crisis Services</b>	<b>33,412,304</b>	<b>31.33%</b>	<b>1,935,371</b>	<b>6.15%</b>	<b>31,476,933</b>	<b>29.32%</b>
Clinic/Community	7,649,127	7.17%	2,011,645	35.68%	5,637,482	5.25%
Residential	11,056,140	10.37%	(53,704)	-0.48%	11,109,844	10.35%
Inpatient Beds	9,772,907	9.16%	(213,042)	-2.13%	9,985,949	9.30%
Criminal Justice	4,934,130	4.63%	190,472	4.02%	4,743,658	4.42%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>7,170,657</b>	<b>6.72%</b>	<b>401,085</b>	<b>5.92%</b>	<b>6,769,572</b>	<b>6.31%</b>
<b>Hotline/Call Center</b>	<b>3,140,438</b>	<b>2.95%</b>	<b>180,956</b>	<b>6.11%</b>	<b>2,959,482</b>	<b>2.75%</b>
Administration / Authority	10,783,068	10.11%	(89,611)	-0.82%	10,872,679	10.13%
Program Support & Community Collaboratives	3,302,311	3.10%	(20,738)	-0.62%	3,323,049	3.10%
Capital Projects	2,765,000	2.59%	(172,285)	-5.87%	2,937,285	2.74%
<b>Total</b>	<b>\$ 106,636,012</b>	<b>100.00%</b>	<b>\$ (731,830)</b>	<b>-0.68%</b>	<b>\$ 107,367,842</b>	<b>100.00%</b>



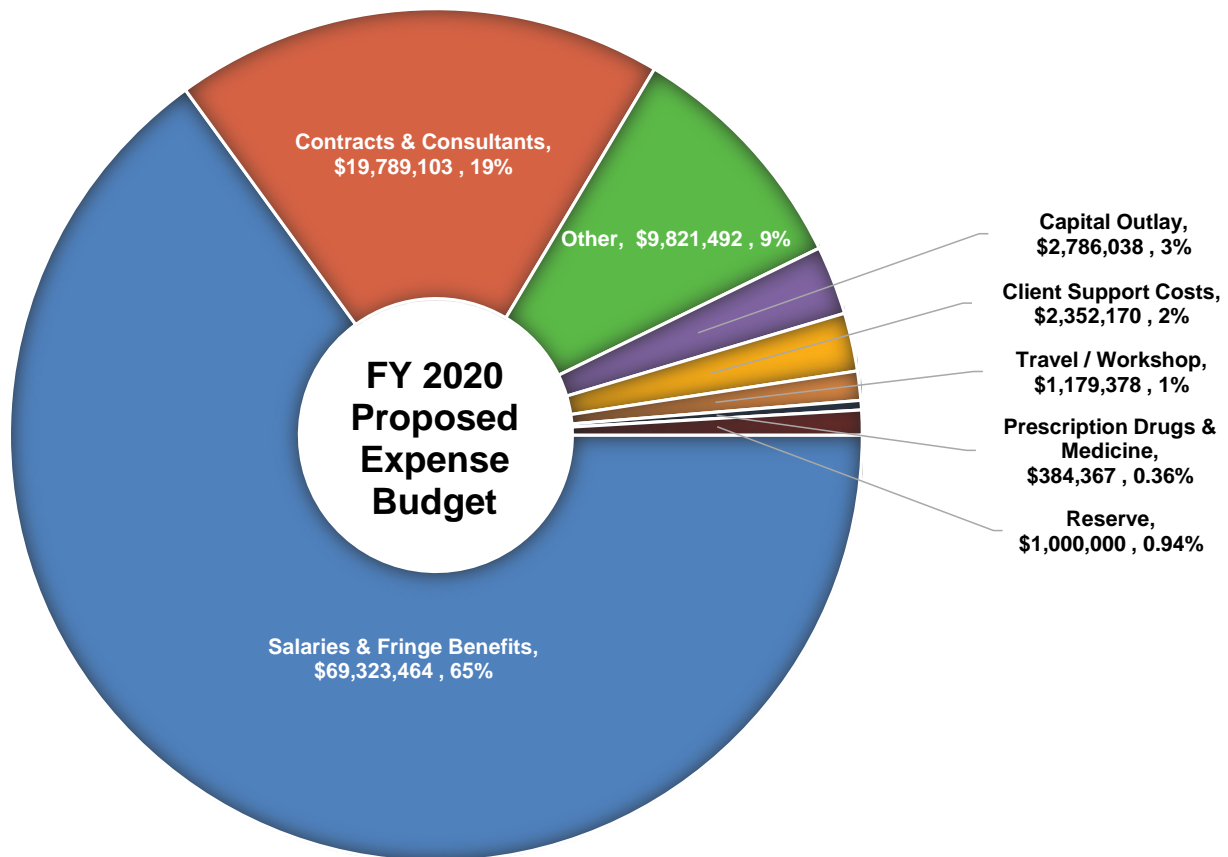
## FY2020 PROPOSED REVENUE BUDGET BY FUNDER SUMMARY

Division	FY2020 Proposed Budget		Change 2019 Current Budget		FY2019 Budget (as of June 2019)	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
HHSC (Mental Health)	\$ 34,064,857	31.94%	\$ 1,805,656	5.60%	\$ 32,259,201	30.05%
1115 Transformation Waiver	17,385,450	16.30%	(299,375)	-1.69%	17,684,825	16.47%
Medicare/ Medicaid/ HMO/ Tx Home Living	11,491,906	10.78%	(12,034)	-0.10%	11,503,940	10.71%
Central Health/Community Care Collaborative	10,466,618	9.82%	(420,000)	-3.86%	10,886,618	10.14%
City of Austin	7,450,021	6.99%	(13,296)	-0.18%	7,463,317	6.95%
Travis County	6,942,785	6.51%	(49,019)	-0.70%	6,991,804	6.51%
Other Federal	6,662,949	6.25%	183,296	2.83%	6,479,653	6.04%
HHSC (Intellectual Development Disabilities)	3,698,898	3.47%	(355,124)	-8.76%	4,054,022	3.77%
Other Local	3,469,077	3.25%	(1,131,870)	-24.60%	4,600,947	4.29%
Other State	2,824,347	2.65%	48,569	1.75%	2,775,778	2.59%
HHSC (Substance Use)	2,033,481	1.91%	(200,905)	-8.99%	2,234,386	2.08%
Fund Balance (145K Unrestricted)	145,623	0.13%	(287,728)	-66.40%	433,351	0.40%
<b>Total</b>	<b>\$ 106,636,012</b>	<b>100.00%</b>	<b>\$ (731,830)</b>	<b>-0.68%</b>	<b>\$ 107,367,842</b>	<b>100.00%</b>



**FY2020 PROPOSED EXPENSE BUDGET SUMMARY**

Division	FY2020 Proposed Budget		Change 2019 Current Budget		FY2019 Budget (as of June 2019)	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
Salaries & Fringe Benefits	\$ 69,323,464	65.01%	\$ (618,584)	-0.88%	\$ 69,942,048	65.14%
Contracts & Consultants	19,789,103	18.56%	(38,979)	-0.20%	19,828,082	18.47%
Other (Facility, Equipment, Supplies, etc.)	9,821,492	9.21%	232,238	2.42%	9,589,254	8.93%
Capital Outlay	2,786,038	2.61%	29,410	1.07%	2,756,628	2.57%
Client Support Costs	2,352,170	2.21%	212,840	9.95%	2,139,330	1.99%
Travel / Workshop	1,179,378	1.11%	33,841	2.95%	1,145,537	1.07%
Prescription Drugs & Medicine	384,367	0.36%	46,628	13.81%	337,739	0.31%
Reserve	1,000,000	0.94%	(629,224)	-38.62%	1,629,224	1.52%
<b>Total</b>	<b>\$ 106,636,012</b>	<b>100.00%</b>	<b>\$ (731,830)</b>	<b>-0.68%</b>	<b>\$ 107,367,842</b>	<b>100.00%</b>





## FISCAL YEAR 2020 PROPOSED BUDGET CENTER TOTAL

	FY 2020 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2019 CURRENT	PERCENT BUDGET CHANGE	FY 2019 BUDGET (as of June 2019)	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 7,450,021	6.99%	\$ (13,296)	-0.18%	\$ 7,463,317	6.95%
Travis County	6,942,785	6.51%	(49,019)	-0.70%	6,991,804	6.51%
Central Health/Community Care Collaborative	10,466,618	9.82%	(420,000)	-3.86%	10,886,618	10.14%
Other Local	3,469,077	3.25%	(1,131,870)	-24.60%	4,600,947	4.29%
Fund Balance *	145,623	0.14%	(287,728)	-66.40%	433,351	0.40%
Total Local Funds	28,474,124	26.70%	(1,901,913)	-6.26%	30,376,037	28.29%
<b>State Funds:</b>						
HHSC (Mental Health)	34,064,857	31.94%	1,805,656	5.60%	32,259,201	30.05%
HHSC (Substance Use)	2,033,481	1.91%	(200,905)	-8.99%	2,234,386	2.08%
HHSC (Intellectual Development Disabilities)	3,698,898	3.47%	(355,124)	-8.76%	4,054,022	3.78%
HHSC (Early Childhood Intervention)	662,180	0.62%	35,010	5.58%	627,170	0.58%
TDCJ (TCOOMMI)	1,972,098	1.85%	-	0.00%	1,972,098	1.84%
Other State	190,069	0.18%	13,559	7.68%	176,510	0.16%
Total State Funds	42,621,583	39.97%	1,298,196	3.14%	41,323,387	38.49%
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	11,230,936	10.53%	(7,680)	-0.07%	11,238,616	10.47%
Texas Home Living Waiver	260,970	0.24%	(4,354)	-1.64%	265,324	0.25%
Other Federal	6,662,949	6.25%	183,296	2.83%	6,479,653	6.04%
Total Federal Funds	18,154,855	17.03%	171,262	0.95%	17,983,593	16.75%
<b>Waiver Funds:</b>						
1115 Transformation Waiver	17,385,450	16.30%	2,237,910	14.77%	15,147,540	14.11%
1115 Transformation Waiver Fund Balance	-	0.00%	(2,537,285)	100.00%	2,537,285	2.36%
Total 1115 Waiver Funds	17,385,450	16.30%	(299,375)	-1.69%	17,684,825	16.47%
<b>TOTAL REVENUES</b>	<b>\$ 106,636,012</b>	<b>100.00%</b>	<b>\$ (731,830)</b>	<b>-0.68%</b>	<b>\$ 107,367,842</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 69,323,464	65.01%	\$ (618,584)	-0.88%	\$ 69,942,048	65.14%
Travel / Workshop	1,179,378	1.11%	33,841	2.95%	1,145,537	1.07%
Prescription Drugs & Medicine	384,367	0.36%	46,628	13.81%	337,739	0.31%
Capital Outlay	2,786,038	2.61%	29,410	1.07%	2,756,628	2.57%
Contracts & Consultants	19,789,103	18.56%	(38,979)	-0.20%	19,828,082	18.47%
Other(Facility, Equipment, Supplies, etc.)	9,821,492	9.21%	232,238	2.42%	9,589,254	8.93%
Client Support Costs	2,352,170	2.21%	212,840	9.95%	2,139,330	1.99%
Reserve	1,000,000	0.94%	(629,224)	-38.62%	1,629,224	1.52%
<b>TOTAL EXPENDITURES</b>	<b>\$ 106,636,012</b>	<b>100.00%</b>	<b>\$ (731,830)</b>	<b>-0.68%</b>	<b>\$ 107,367,842</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>965.14</b>		<b>(0.25)</b>	<b>-0.03%</b>	<b>965.40</b>	
<b>Summary:</b>						
Operations	\$ 103,871,012	97.41%				
Capital Projects	2,765,000	2.59%				
Total Budget	\$ 106,636,012	100.00%				
<b>*Fund Balance:</b>						
Early Childhood Intervention	\$ 145,623					
Fund Balance Total	\$ 145,623					



## FISCAL YEAR 2020 PROPOSED BUDGET OPERATIONS

	FY 2020 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2019 CURRENT	PERCENT BUDGET CHANGE	FY 2019 BUDGET (as of June 2019)	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 7,450,021	7.17%	\$ (13,296)	-0.18%	\$ 7,463,317	7.15%
Travis County	6,942,785	6.68%	(49,019)	-0.70%	6,991,804	6.70%
Central Health/Community Care Collaborative	10,466,618	10.08%	(420,000)	-3.86%	10,886,618	10.42%
Other Local	3,469,077	3.34%	(1,131,870)	-24.60%	4,600,947	4.41%
Fund Balance *	145,623	0.14%	(287,728)	-66.40%	433,351	0.41%
<b>Total Local Funds</b>	<b>28,474,124</b>	<b>27.41%</b>	<b>(1,901,913)</b>	<b>-6.26%</b>	<b>30,376,037</b>	<b>29.09%</b>
<b>State Funds:</b>						
HHSC (Mental Health)	34,064,857	32.80%	1,805,656	5.60%	32,259,201	30.89%
HHSC (Substance Use)	2,033,481	1.96%	(200,905)	-8.99%	2,234,386	2.14%
HHSC (Intellectual Development Disabilities)	3,698,898	3.56%	(355,124)	-8.76%	4,054,022	3.88%
TDCJ (TCOOMMI)	1,972,098	1.90%	-	0.00%	1,972,098	1.89%
HHSC (Early Childhood Intervention)	662,180	0.64%	35,010	5.58%	627,170	0.60%
Other State	190,069	0.18%	13,559	7.68%	176,510	0.17%
<b>Total State Funds</b>	<b>42,621,583</b>	<b>41.03%</b>	<b>1,298,196</b>	<b>3.14%</b>	<b>41,323,387</b>	<b>39.57%</b>
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	11,230,936	10.81%	(7,680)	-0.07%	11,238,616	10.76%
Texas Home Living Waiver	260,970	0.25%	(4,354)	-1.64%	265,324	0.25%
Other Federal	6,262,949	6.03%	183,296	3.01%	6,079,653	5.82%
<b>Total Federal Funds</b>	<b>17,754,855</b>	<b>17.09%</b>	<b>171,262</b>	<b>0.97%</b>	<b>17,583,593</b>	<b>16.84%</b>
<b>Waiver Funds:</b>						
1115 Transformation Waiver	15,020,450	14.46%	(127,090)	-0.84%	15,147,540	14.50%
<b>Total Federal Funds</b>	<b>15,020,450</b>	<b>14.46%</b>	<b>(127,090)</b>	<b>-0.84%</b>	<b>15,147,540</b>	<b>14.50%</b>
<b>TOTAL REVENUES</b>	<b>\$ 103,871,012</b>	<b>100.00%</b>	<b>\$ (559,545)</b>	<b>-0.54%</b>	<b>\$ 104,430,557</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 69,323,464	66.74%	\$ (618,584)	-0.88%	\$ 69,942,048	66.97%
Travel / Workshop	1,179,378	1.14%	33,841	2.95%	1,145,537	1.10%
Prescription Drugs & Medicine	384,367	0.37%	46,628	13.81%	337,739	0.32%
Capital Outlay	21,038	0.02%	(48,305)	-69.66%	69,343	0.07%
Contracts & Consultants	19,789,103	19.05%	211,021	1.08%	19,578,082	18.75%
Other(Facility, Equipment, Supplies, etc.)	9,821,492	9.46%	232,238	2.42%	9,589,254	9.18%
Client Support Costs	2,352,170	2.26%	212,840	9.95%	2,139,330	2.05%
Reserve	1,000,000	0.96%	(629,224)	-38.62%	1,629,224	1.56%
<b>TOTAL EXPENDITURES</b>	<b>\$ 103,871,012</b>	<b>100.00%</b>	<b>\$ (559,545)</b>	<b>-0.54%</b>	<b>\$ 104,430,557</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>965.14</b>		<b>(0.25)</b>	<b>-0.03%</b>	<b>965.40</b>	
<b>*Fund Balance Operations:</b>						
Early Childhood Intervention	\$ 145,623					
Fund Balance Total	\$ 145,623					

## FISCAL YEAR 2020 PROPOSED BUDGET CAPITAL PROJECTS & FACILITY CONSULTANT

	FY 2020 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2019 CURRENT	PERCENT BUDGET CHANGE	FY 2019 BUDGET (as of June 2019)	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ -	0.00%	\$ -	-	\$ -	0.00%
Other Local	-	0.00%	-	-	-	0.00%
Fund Balance	-	0.00%	-	-	-	0.00%
<b>Total Local Funds</b>	-	0.00%	-	-	-	0.00%
<b>State Funds:</b>						
HHSC (Mental Health)	-	0.00%	-	-	-	0.00%
<b>Total State Funds</b>	-	0.00%	-	-	-	0.00%
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ -	0.00%	\$ -	-	\$ -	0.00%
Texas Home Living Waiver	\$ -	0.00%	\$ -	-	\$ -	0.00%
Other Federal	\$ 400,000	14.47%	\$ -	0.00%	\$ 400,000	13.62%
<b>Total Federal Funds</b>	\$ 400,000	14.47%	\$ -	0.00%	\$ 400,000	13.62%
<b>Waiver Funds:</b>						
1115 Transformation Waiver	2,365,000	85.53%	2,365,000	-	-	0.00%
1115 Transformation Waiver Fund Balance	-	0.00%	(2,537,285)	100.00%	2,537,285	86.38%
<b>Total 1115 Waiver Funds</b>	2,365,000	85.53%	(172,285)		2,537,285	86.38%
<b>TOTAL REVENUES</b>	<b>\$ 2,765,000</b>	<b>100.00%</b>	<b>\$ (172,285)</b>	<b>-5.87%</b>	<b>\$ 2,937,285</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Capital Outlay	\$ 2,765,000	100.00%	\$ 77,715	2.89%	\$ 2,687,285	91.49%
Contracts & Consultants	-	0.00%	(250,000)	-100.00%	250,000	8.51%
Other(Facility, Equipment, Supplies, etc.)	-	0.00%	-	-	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,765,000</b>	<b>100.00%</b>	<b>\$ (172,285)</b>	<b>-5.87%</b>	<b>\$ 2,937,285</b>	<b>100.00%</b>

 Clinics & PES

 Administration

 Housing

 Program Office

 Residential  
Services

