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# **Fiscal Year 2019 BUDGET**

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**August 16, 2018**

**OPERATIONAL EXCELLENCE – INNOVATION – COMMUNITY LEADERSHIP**



## **BUDGET WORKSESSION**

*Integral Care's mission is to improve the lives of people affected by behavioral health and developmental and/or intellectual challenges.*

**DATE:** Thursday, August 16, 2018  
**TIME:** 5:00 p.m.  
**PLACE:** 1430 Collier St. – Board Room  
Austin, Texas 78704

### **AGENDA**

- I. Citizens' Comments** (Presentations are limited to 3 minutes)
- II. Discussion and Information on FY 2019 Budget** (Weden, Thompson)
- III. Citizens' Comments** (Presentations are limited to 3 minutes)

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**STRATEGIC PLAN FY 2017-2019****VISION**

Healthy Living for Everyone.

**MISSION**

To improve the lives of people affected by Behavioral Health and Developmental and/or Intellectual challenges.

**VALUES**

❖ **People**      ❖ **Integrity**      ❖ **Excellence**      ❖ **Leadership**

**FOUNDATIONAL PRINCIPLES**

**OPERATIONAL EXCELLENCE – INNOVATION – COMMUNITY LEADERSHIP**

**GOAL 1: OPERATIONAL EXCELLENCE**

We achieve excellence and carry out our vision of Healthy Living for Everyone by building upon a strong foundation.

**GOAL 2: INNOVATION**

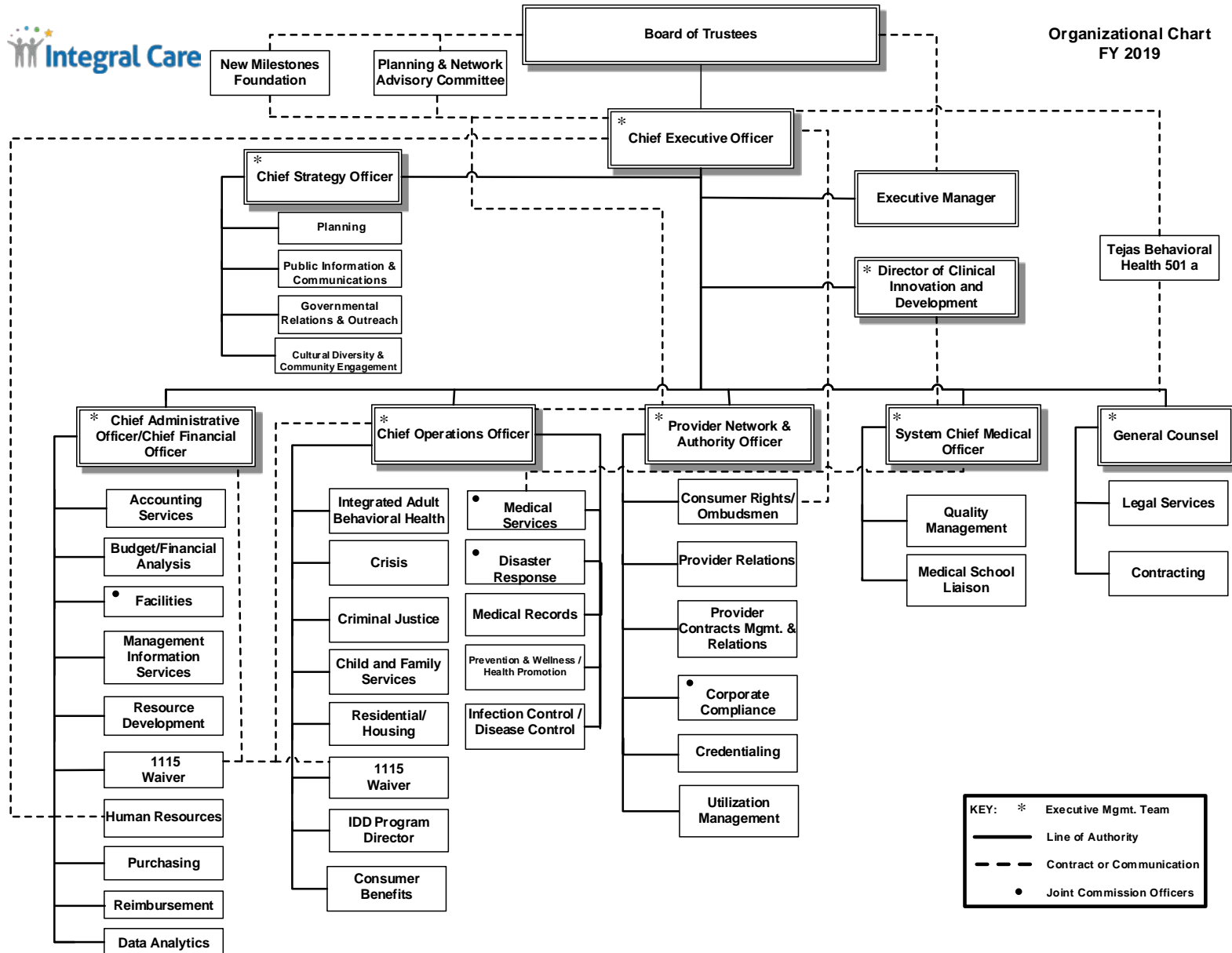
We must provide innovative services and programs to improve the health of the individuals we serve.

**GOAL 3: COMMUNITY LEADERSHIP**

We are committed to leading efforts in our community to address the needs of people with mental illness, substance use disorder and intellectual and developmental disabilities.



Organizational Chart  
FY 2019



## FISCAL YEAR 2019 PROPOSED ANNUAL BUDGET

- The proposed 2019 budget is \$100,443,401, a decrease of (\$18,551,219) from current 2018 budget of \$118,994,620, a 15.59% budget reduction.

Budget Type:	2019 Proposed Budget		2018 Current Budget		Change	
Operations	\$ 97,003,401	96.58%	\$ 96,088,237	80.75%	\$ 915,164	0.95%
Capital Projects & Facility Consultant	3,440,000	3.42%	22,906,383	19.25%	(19,466,383)	-84.98%
<b>Total Budget</b>	<b>\$ 100,443,401</b>	<b>100.00%</b>	<b>\$ 118,994,620</b>	<b>100.00%</b>	<b>\$ (18,551,219)</b>	<b>-15.59%</b>

- Major Revenue Budget Changes:

Major Revenue Budget Changes	
<b>Operations:</b>	
HHSC - Forensic ACT (SB292)	\$ 4.6M
Medicare / Medicaid / MCO (Fee for Service)	(2.2M)
St. David's Herman Center	(1.3M)
Seton In-School Program	(1.0M)
1115 Transformation Waiver	.6M
All Other Revenue Changes	.2M
<b>Total Operations Revenue Budget Change</b>	<b>\$ .9M</b>
<b>Capital Outlay &amp; Facility Consultant:</b>	
Oak Springs Capital Outlay (several revenue sources)	(18.3M)
2018 Restricted Fund Balance - Airport Facility Renovation	(2.8M)
Waiver Revenue - Collier Roof Replacement	(.6M)
Waiver Revenue - S. Lamar Facility Renovation	(.2M)
Waiver 2018 Fund Balance Reserve - Information Technology (IT)	\$ 2.0M
Waiver 2018 Fund Balance Reserve - Facility Consultant	.3M
Waiver 2018 Fund Balance Reserve - Rundberg Facility Renovation	.2M
<b>Total Capital Outlay &amp; Facility Consultant Budget Change</b>	<b>\$ (19.5M)</b>
<b>Total Revenue Budget Change</b>	<b>\$ (18.6M)</b>

**HHSC – Forensic ACT (SB292):** HHSC awarded Integral Care \$5.0M for the contract period of April 2018 through August 2019. \$2.5M of the award is one-time contract funds that will not be renewed beginning September 2019. \$4.6M is the estimated amount not spent as of August 2018.

**Waiver 2018 Fund Balance Reserve:** Waiver Revenue for each demonstration year has typically been received in January of each fiscal year. With the change in measures which are now calculated based on a calendar year instead of the demonstration year (October through September), reporting on achieving measures is now delayed from October reporting to April reporting, thus delaying the IGT and payment from January to July, still within the same fiscal year. To accommodate for the delay, HHSC and CMS agreed that 20% of the DY7 funding could be approved for payment once the Regional Healthcare Partnership plan was approved. This moved the 20% of the federal revenue for DY7 (\$3,763,340 for Integral Care) from being received in January 2019 (FY19) to July 2018 (FY18). Waiver 2018 Fund Balance Reserve funds are budgeted: Capital Projects: \$3,440,000; Administration/Authority: \$323,340; Total: \$3,763,340.

- Capital Projects & Facility Consultant Budgets:

2019 Proposed Capital Project & Facility Consultant Budgets		
Information Technology	\$ 3,000,000	87.21%
Facility Consultant	250,000	7.27%
Rundberg Facility Build-Out	190,000	5.52%
Total Capital Project Budgets	\$ 3,440,000	100.00%

- Fund Balance Budget:

2019 Proposed Fund Balance Budget	
<u>Unrestricted:</u>	
Early Child Intervention (ECI) Program	\$ (240,400)
UT Health Austin, Integrated Practice Units (IPU)	(192,951)
Total Unrestricted Fund Balance Budget	\$ (433,351)
<u>Assigned:</u>	
2018 Waiver Fund Balance Reserve	\$ (3,763,340)
Total Waiver Assigned Fund Balance	\$ (3,763,340)
Total Fund Balance Budget	\$ (4,196,691)

- 1115 Transformation Waiver Budget:

2019 Proposed 1115 Transformation Waiver Budget	Proposed 2019 Budget	Current 2018 Budget	Change
Adult Mental Health	\$ 5,134,557	\$ -	\$ 5,134,557
Child & Family	2,116,931	-	2,116,931
Crisis	4,020,861	190,800	3,830,061
Intellectual & Developmental Disabilities	78,545	-	78,545
Hotline / Call Center	1,064,198	762,955	301,243
Program Indirect	1,937,597	1,886,681	50,916
Administration & Authority	1,118,191	758,034	360,157
Waiver	-	12,857,393	(12,857,393)
Subtotal Waiver Operations Budget	\$ 15,470,880	\$ 16,455,863	\$ (984,983)
Capital Projects	\$ 3,440,000	\$ 1,842,700	\$ 1,597,300
Total Waiver Budget	\$ 18,910,880	\$ 18,298,563	\$ 612,317

- 2019 Reserve Budget:

2019 Proposed Reserve Budget	
Adult Behavioral Health & Crisis	\$ 200,000
Child & Family	75,000
Intellectual & Developmental Disabilities	75,000
Program Indirect, Administration/Authority	100,000
Total 2019 Proposed Reserve Budget	\$ 450,000

- 2019 Proposed Budget By Funding Type:

Division By Major Funding Type	# of Budget Units **	2019 Proposed Budget	% w/out Capital Projects
Cost Reimbursement	44	\$ 38,932,705	40.14%
HHSC (DSHS) Adult (excludes cost reimbursement)	23	26,562,478	27.38%
HHSC (DSHS) Child (excludes cost reimbursement)	10	6,971,865	7.19%
HHSC (DADS)	25	6,054,734	6.24%
Fee For Service (FFS) Contract Max	9	4,573,399	4.71%
Housing	8	530,578	0.55%
TxHomeLiving Waiver Program	8	385,391	0.40%
Subtotal Program Services	127	\$ 84,011,150	86.61%
Program Support & Community Collaboratives	15	2,386,137	2.46%
Administration / Authority	24	10,606,114	10.93%
Subtotal Program Support/Admin&Authority	39	\$ 12,992,251	100.00%
Total Services/Program Support/Admin&Authority	166	\$ 97,003,401	100.00%
Total Services/Program Support/Admin&Authority	166	\$ 97,003,401	96.58%
Capital Projects	3	3,440,000	3.42%
Total Proposed 2019 Budget	169	\$ 100,443,401	100.00%

Units\*\*: A unit is a reporting mechanism for capturing and reporting financial and service data information.



## 2019 Budget Highlights

### Capital Project:

1. **Capital projects** 2019 budget was reduced by (\$19.5M). This reduction includes:

#### Reductions:

Oak Springs project transferred to Housing 1 <sup>st</sup> Oak Springs LP	(\$18,280,357)
Airport facility renovation completed in 2018	( 2,783,326)
Collier roof replacement completed in 2018	( 600,000)
S. Lamar facility build-out completed in 2018	( 242,700)
Subtotal Reductions	(\$21,906,383)

#### Increases:

Increase IT budget to \$3.0M from \$1.0M in 2018, new EHR	\$ 2,000,000
Facility Consultant	250,000
Rundberg facility build-out completion	190,000
Subtotal Increases	\$ 2,440,000
Total Budget Change	(\$19,466,383)

### Operations – Revenue:

2. **1115 Transformation Revenue** total budget includes \$15,147,540 projected revenue to be earned in FY2019 and DY7 revenue of \$3,763,340 earned in FY2018 and reserved in fund balance for the FY2019 budget, total budget \$18,910,880. The increase of \$612,317 is due to the Federal Medical Assistance Percentage (FMAP) increase for state of Texas from 56.88% to 58.19%.
3. **Fee for Service (FFS) Revenue** budget of \$10,914,774 is a decrease of (\$2,267,298), 17.20% reduction. The budget was based on 2018 revenues earning trend. Programs were held to a maximum of 10% increase from trend. There may be additional reductions with the implementation of a new EHR system. Budgets will be reviewed quarterly for potential amendments including analysis for changes in revenues as workforce retention stabilizes.
4. **HHSC (DSHS) Mental Health** budget increase of \$5.1M is mainly due to addition of SB292 FACT program and HB13 Integrated Care in School Expansion.
5. **HHSC (DADS)** budget reduction of (\$417K) is due to the federal funded programs for the Local Intellectual and Developmental Disability Authorities (LIDDA) Money Follows the Person (MFP) Demonstration projects is slated to end December 31, 2018. The programs are Enhanced Community Coordination (ECC) and Transition Support Teams (TST).
6. **Central Health / Community Care Collaboration (CCC)** \$300K increase are funds to continue in school program at some of the AISD campuses.
7. **HHSC (DSHS) Substance Use** budget reduction (\$331K) mainly due to contract reductions.

8. **Other Local Revenue** budget reduction (\$546K) in the Operations budget Includes:

St. David's Herman Center, high use of 2 year contract in 2018	(\$1,269,362)
Seton AISD In-School Program, ended June 14, 2018	( 1,012,834)
Decrease Reserve contra budget for Unearned Cost Reimbursement	471,726
AISD, replace Seton In-School Program	400,000
Interest Income, change in daily sweep of funds to investment account	300,640
UT Health Austin (IPU) increase due to full year of operation	153,587
Meadows Foundation, Transition Age Youth (TAY)	133,963
Foundation Communities, staff support a multi-housing complex	103,200
All other changes	<u>172,655</u>
Total Other Local Budget Changes	<u>(\$ 546,425)</u>

**Operations – Expense:**

9. **Salaries & Fringe Benefits** budget increase of \$903K includes:

Full year addition of large programs DSHS SB292 and HB13	\$ 1,355,906
Estimated amount of additional 6 months of class comp	1,167,616
QMHP salary increase, to begin 9/1/2018	1,023,632
Salary / Fringe Benefit Lapse budget increase	(1,047,852)
Employee Health Insurance Rate Reduction & increase vacancy %	( 620,323)
AISD In-School Program reduction	( 590,359)
Waiver 1 <sup>st</sup> Steps Program closed	( 540,268)
Cell phone stipends, new Mifi device will replace some stipends	( 184,010)
All Other Changes	<u>338,255</u>
Total Salary / Fringe Benefit Budget Changes	\$ 902,597

10. **Prescription Drugs & Medicine** budget reduction of (\$183K) mainly due to budget to 2018 expense trend and discontinuance of TCOOMMI providing drugs to Travis County SMART program.

11. **Client Support Cost** budget increase of \$424K is mainly due to increase housing vouchers in FACT SB292 program.

## **Primary Challenges of Implementing FY19 Budget**

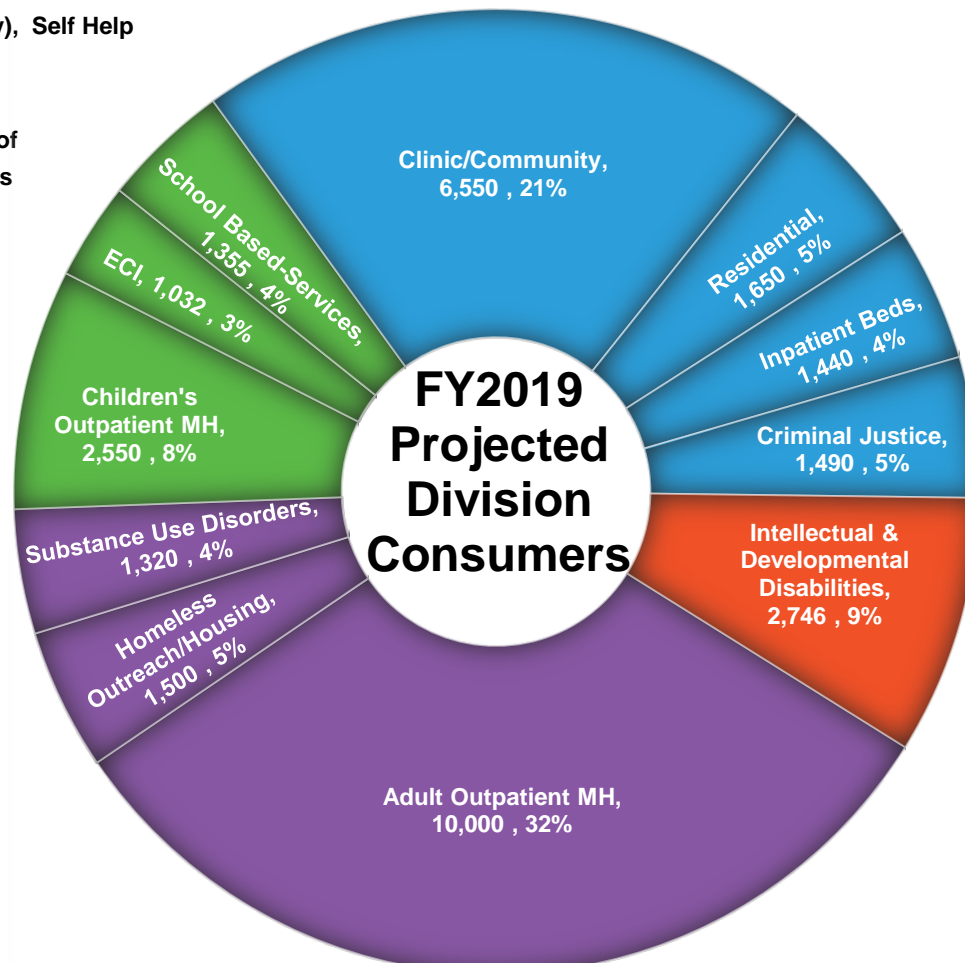
1. Incorporating full year of class/comp adjustment that was made on March 1, 2018 while primary performance contracts remain at same levels for Fiscal Year 19 as Fiscal Year 18.
2. Incorporating update of Qualified Mental Health Professional (QMHP) Career Ladder from mid-level to high-mid level beginning September 1, 2018.
3. Continued transition to address 1115 Waiver as provider-based measures and targeting interventions to achieve measures.
4. Identifying sustainable funding model for Judge Guy Herman Mental Health Crisis Center.
5. More realistic expectations on fee-for-service budget.
6. Demand on human resources during an Electronic Health Record conversion and impact on fee-for-service.
7. Potential of multiple and varying alternate-based and value-based payment arrangements with Managed Care Organizations based on state's current direction with Certified Community Behavioral Health Clinics.
8. Preparing for any changes that may occur regarding Medicaid as changes continue to be proposed regarding the Affordable Care Act and federal funding for health care programs.
9. Preparing for future reduction and eventual discontinuation of Delivery System Reform Incentive Payments under 1115 waiver.
10. Implementation of new programs such as those associated with Senate Bill 292, House Bill 13, Housing First Oak Springs, and any new grants awarded.
11. Flexibility with budget regarding any potential opportunities through Austin State Hospital Redesign, University of Texas Dell Medical School, and East Side Planning.

## FY2019 PROJECTED CONSUMERS

Division	FY2019 Projection		FY19 Change from FY18 Revised Projection		FY2018 Projection	
	Consumers	% of Total	Incr / (Decr)	Incr / -Decr	Revised	% of Total
<b>Adult Behavioral Health</b>	<b>12,820</b>	<b>100.00%</b>	<b>400</b>	<b>3.22%</b>	<b>12,420</b>	<b>100.00%</b>
Adult Outpatient MH	10,000	78.00%	300	3.09%	9,700	78.10%
Homeless Outreach/Housing	1,500	11.70%	100	7.14%	1,400	11.27%
Substance Use Disorders	1,320	10.30%	-	0.00%	1,320	10.63%
<b>Child &amp; Family Services</b>	<b>4,937</b>	<b>100.00%</b>	<b>146</b>	<b>3.05%</b>	<b>4,791</b>	<b>100.00%</b>
Children's Outpatient MH	2,550	51.65%	198	8.42%	2,352	49.09%
ECI	1,032	20.90%	(122)	-10.57%	1,154	24.09%
School Based-Services	1,355	27.45%	70	5.45%	1,285	26.82%
<b>Crisis Services</b>	<b>11,130</b>	<b>100.00%</b>	<b>430</b>	<b>4.02%</b>	<b>10,700</b>	<b>100.00%</b>
Clinic/Community	6,550	58.85%	-	0.00%	6,550	61.21%
Residential	1,650	14.82%	350	26.92%	1,300	12.15%
Inpatient Beds	1,440	12.94%	-	0.00%	1,440	13.46%
Criminal Justice	1,490	13.39%	80	5.67%	1,410	13.18%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>2,746</b>	<b>100.00%</b>	<b>106</b>	<b>4.02%</b>	<b>2,640</b>	<b>100.00%</b>
<b>External Data Sources (2)</b>	<b>28,085</b>	<b>100.00%</b>	<b>6,400</b>	<b>29.51%</b>	<b>21,685</b>	<b>100.00%</b>

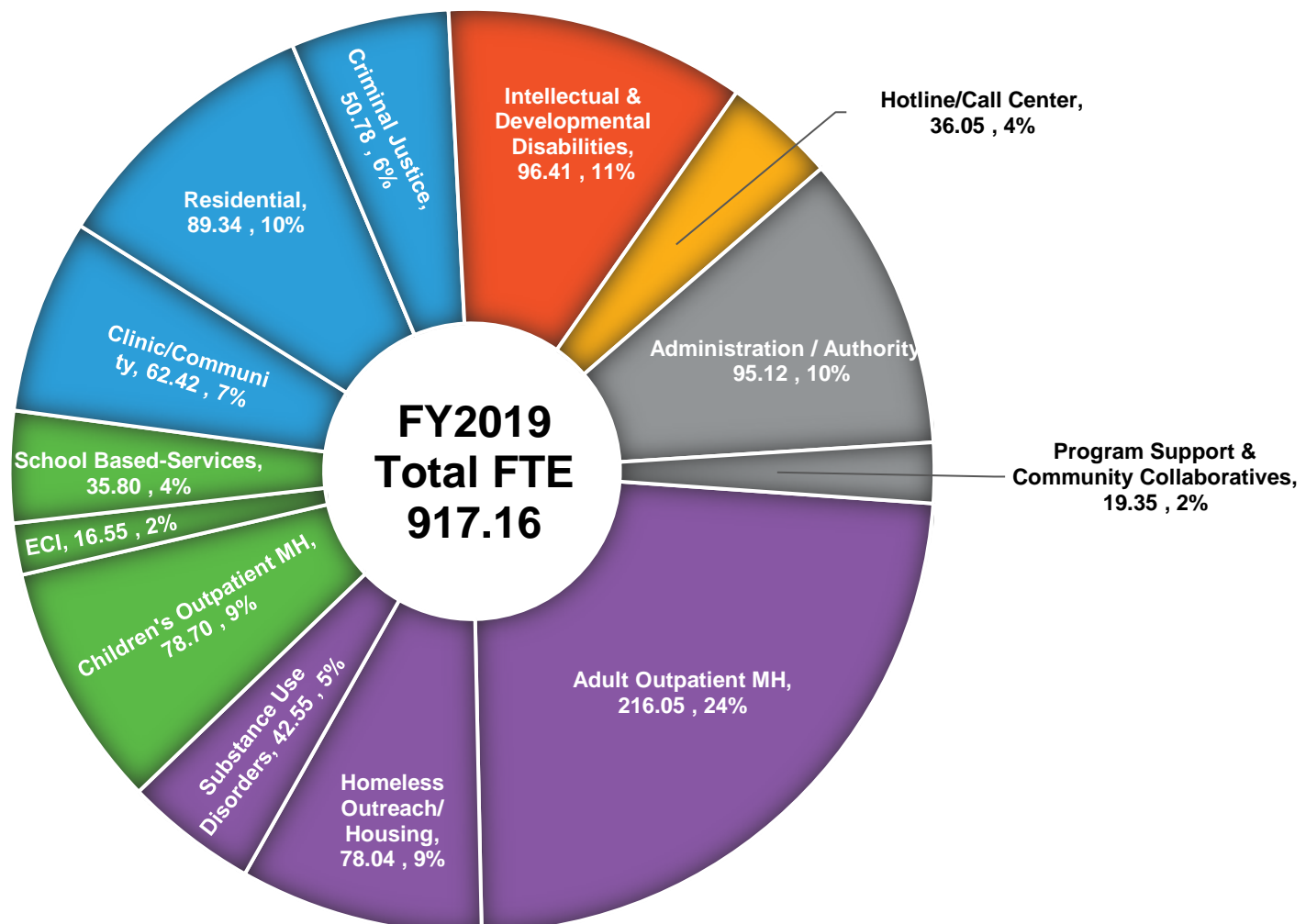
**Notes:**

- (1) The FY2019 projection within each division contains unduplicated consumers but there is duplication of consumers among divisions. It also includes the provision of contract services.
- (2) Data Reported from External Sources: Veteran's Services, E-Merge Community Care, Substance Use Managed Services Organization (County Only), Self Help and Advocacy Center (SHAC).
- (3) In addition to the projected number of clients to receive services, the Crisis Helpline handles approximately 45,466 crisis calls and 4,100 Crisis Follow-up calls for a total of 49,566 crisis calls a year.



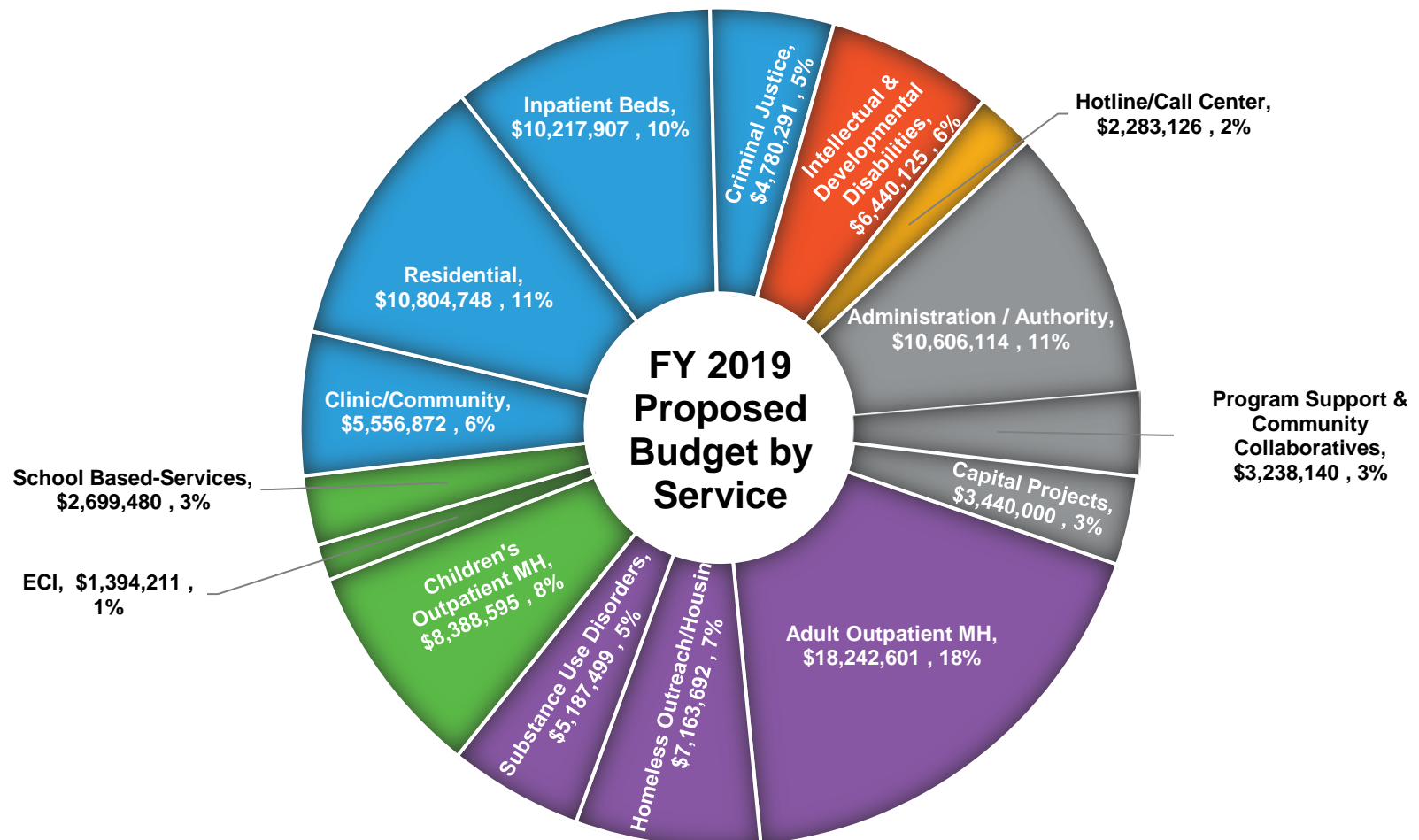
**FY2019 PROPOSED FULL TIME EQUIVALENT (FTE) POSITION BUDGET**

Division	FY2019 Proposed Budget		Change 2018 Current		FY2018 Budget	
	FTE	% of Total	Incr / (Decr)	Incr / -Decr	Current	% of Total
<b>Adult Behavioral Health Total</b>	<b>336.64</b>	<b>36.70%</b>	<b>-1.60</b>	<b>-0.47%</b>	<b>338.24</b>	<b>36.88%</b>
Adult Outpatient MH	216.05	23.56%	2.91	1.37%	213.14	23.02%
Homeless Outreach/Housing	78.04	8.51%	(3.76)	-4.60%	81.80	8.84%
Substance Use Disorders	42.55	4.64%	(0.75)	-1.73%	43.30	4.68%
<b>Child &amp; Family Services Total</b>	<b>131.05</b>	<b>14.29%</b>	<b>-4.92</b>	<b>-3.62%</b>	<b>135.97</b>	<b>14.83%</b>
Children's Outpatient MH	78.70	8.58%	2.56	3.36%	76.14	8.23%
ECI	16.55	1.80%	(0.28)	-1.66%	16.83	1.82%
School Based-Services	35.80	3.90%	(7.20)	-16.74%	43.00	4.65%
<b>Crisis Services Total</b>	<b>202.54</b>	<b>22.08%</b>	<b>2.63</b>	<b>1.32%</b>	<b>199.91</b>	<b>21.80%</b>
Clinic/Community	62.42	6.81%	(0.05)	-0.08%	62.47	6.75%
Residential	89.34	9.74%	(0.35)	-0.39%	89.69	9.69%
Inpatient Beds	0.00	0.00%	0.00		0.00	0.00%
Criminal Justice	50.78	5.54%	3.03	6.35%	47.75	5.16%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>96.41</b>	<b>10.51%</b>	<b>-4.20</b>	<b>-4.17%</b>	<b>100.61</b>	<b>10.87%</b>
<b>Hotline/Call Center</b>	<b>36.05</b>	<b>3.93%</b>	<b>0.00</b>	<b>0.00%</b>	<b>36.05</b>	<b>3.89%</b>
Administration / Authority	95.12	10.37%	0.01	0.01%	95.11	10.27%
Program Support & Community Collaboratives	19.35	2.11%	-0.46	-2.32%	19.81	2.14%
<b>Total</b>	<b>917.16</b>	<b>100.00%</b>	<b>(12.43)</b>	<b>-0.92%</b>	<b>925.70</b>	<b>100.00%</b>



## FY2019 PROPOSED SERVICE BUDGET SUMMARY

Division	FY2019 Proposed Budget		Change 2018 Current Budget		FY2018 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
<b>Adult Behavioral Health</b>	<b>\$ 30,593,792</b>	<b>30.46%</b>	<b>\$ (1,002,118)</b>	<b>-3.17%</b>	<b>\$ 31,595,910</b>	<b>26.55%</b>
Adult Outpatient MH	18,242,601	18.16%	(940,603)	-4.90%	19,183,204	16.12%
Homeless Outreach/Housing	7,163,692	7.13%	136,464	1.94%	7,027,228	5.91%
Substance Use Disorders	5,187,499	5.16%	(197,979)	-3.68%	5,385,478	4.53%
<b>Child &amp; Family Services</b>	<b>12,482,286</b>	<b>12.43%</b>	<b>(371,268)</b>	<b>-2.89%</b>	<b>12,853,554</b>	<b>10.80%</b>
Children's Outpatient MH	8,388,595	8.35%	211,981	2.59%	8,176,614	6.87%
ECI	1,394,211	1.39%	(395,263)	-22.09%	1,789,474	1.50%
School Based-Services	2,699,480	2.69%	(187,986)	-6.51%	2,887,466	2.43%
<b>Crisis Services</b>	<b>31,359,818</b>	<b>31.22%</b>	<b>2,527,650</b>	<b>8.77%</b>	<b>28,832,168</b>	<b>24.23%</b>
Clinic/Community	5,556,872	5.53%	150,508	2.78%	5,406,364	4.54%
Residential	10,804,748	10.76%	595,379	5.83%	10,209,369	8.58%
Inpatient Beds	10,217,907	10.17%	39,349	0.39%	10,178,558	8.55%
Criminal Justice	4,780,291	4.76%	1,742,414	57.36%	3,037,877	2.55%
<b>Intellectual &amp; Developmental Disabilities</b>	<b>6,440,125</b>	<b>6.41%</b>	<b>(436,373)</b>	<b>-6.35%</b>	<b>6,876,498</b>	<b>5.78%</b>
<b>Hotline/Call Center</b>	<b>2,283,126</b>	<b>2.27%</b>	<b>261,243</b>	<b>12.92%</b>	<b>2,021,883</b>	<b>1.70%</b>
Administration / Authority	10,606,114	10.56%	245,692	2.37%	10,360,422	8.71%
Program Support & Community Collaboratives	3,238,140	3.22%	(309,662)	-8.73%	3,547,802	2.98%
Capital Projects	3,440,000	3.42%	(19,466,383)	-84.98%	22,906,383	19.25%
<b>Total</b>	<b>\$ 100,443,401</b>	<b>100.00%</b>	<b>\$ (18,551,219)</b>	<b>-15.59%</b>	<b>\$ 118,994,620</b>	<b>100.00%</b>

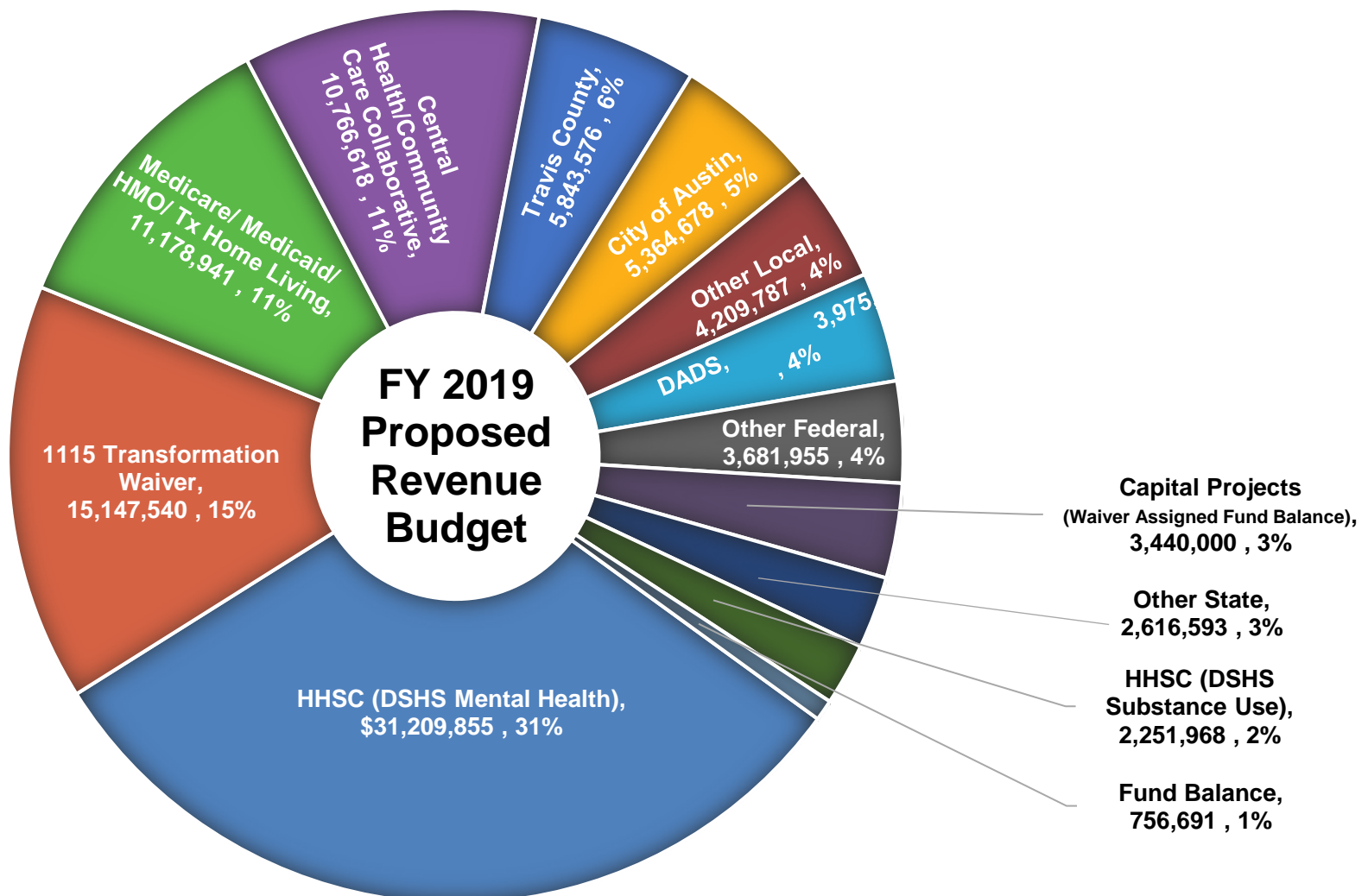




## FY2019 PROPOSED REVENUE BUDGET BY FUNDER SUMMARY

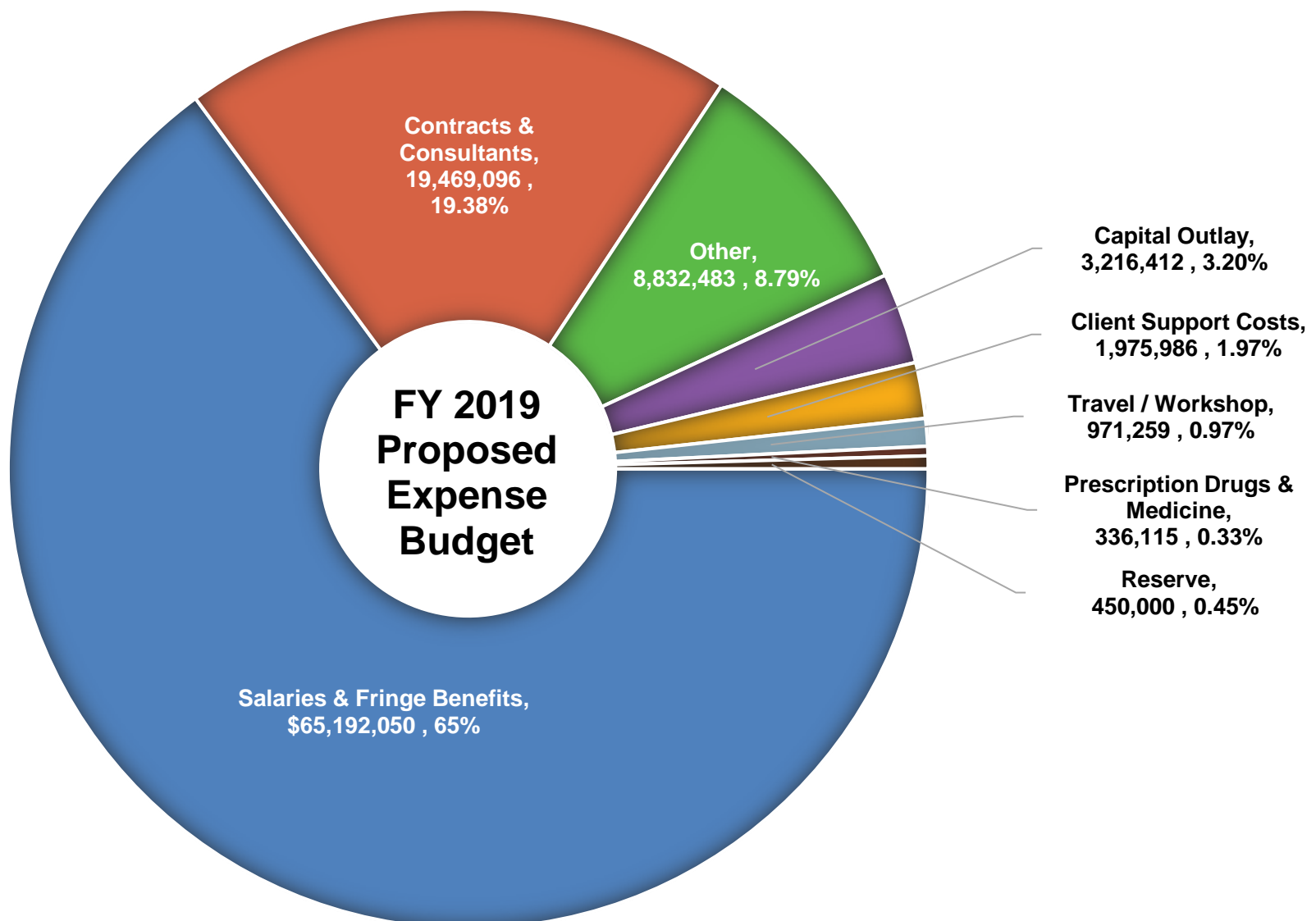
Division	FY2019 Proposed Budget		Change 2018 Current Budget		FY2018 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
HHSC (DSHS Mental Health)	\$ 31,209,855	31.07%	\$ 5,083,966	19.46%	\$ 26,125,889	21.96%
1115 Transformation Waiver *	15,147,540	15.08%	(1,308,323)	-7.95%	16,455,863	13.83%
Medicare/ Medicaid/ HMO/ Tx Home Living	11,178,941	11.13%	(2,241,457)	-16.70%	13,420,398	11.28%
Central Health/Community Care Collaborative	10,766,618	10.72%	300,000	2.87%	10,466,618	8.80%
Travis County	5,843,576	5.82%	65,000	1.12%	5,778,576	4.86%
City of Austin	5,364,678	5.34%	(74,520)	-1.37%	5,439,198	4.57%
Other Local	4,209,787	4.19%	(546,425)	-11.49%	4,756,212	4.00%
HHSC (DADS)	3,975,199	3.96%	(416,645)	-9.49%	4,391,844	3.69%
Other Federal	3,681,955	3.67%	164,483	4.68%	3,517,472	2.96%
Capital Projects *	3,440,000	3.42%	(19,466,383)	-84.98%	22,906,383	19.25%
Other State	2,616,593	2.61%	(146,295)	-5.30%	2,762,888	2.32%
HHSC (DSHS Substance Use)	2,251,968	2.24%	(330,676)	-12.80%	2,582,644	2.17%
Fund Balance (433K Unrestricted, 323K Waiver Assigned) *	756,691	0.75%	366,056	93.71%	390,635	0.33%
<b>Total</b>	<b>\$ 100,443,401</b>	<b>100.00%</b>	<b>\$ (18,551,219)</b>	<b>-15.59%</b>	<b>\$ 118,994,620</b>	<b>100.00%</b>

\* 1115 Transformation Waiver funds (\$18.9M) are included in 1115 Transformation waiver (\$15.2M), Capital Projects (\$3.4M) and Fund Balance (.3M) .



**FY2019 PROPOSED EXPENSE BUDGET SUMMARY**

Division	FY2019 Proposed Budget		Change 2018 Current Budget		FY2018 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
Salaries & Fringe Benefits	\$ 65,192,050	64.90%	\$ 902,597	1.40%	\$ 64,289,453	54.03%
Contracts & Consultants	19,469,096	19.38%	408,857	2.15%	19,060,239	16.02%
Other	8,832,483	8.79%	(365,344)	-3.97%	9,197,827	7.73%
Capital Outlay	3,216,412	3.20%	(19,141,101)	-85.61%	22,357,513	18.79%
Client Support Costs	1,975,986	1.97%	424,054	27.32%	1,551,932	1.30%
Travel / Workshop	971,259	0.97%	(80,253)	-7.63%	1,051,512	0.88%
Prescription Drugs & Medicine	336,115	0.33%	(182,648)	-35.21%	518,763	0.44%
Reserve	450,000	0.45%	(517,381)	-53.48%	967,381	0.81%
<b>Total</b>	<b>\$ 100,443,401</b>	<b>100.00%</b>	<b>\$ (18,551,219)</b>	<b>-15.59%</b>	<b>\$ 118,994,620</b>	<b>100.00%</b>





# FISCAL YEAR 2019 PROPOSED BUDGET CENTER TOTAL

	FY 2019 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2018 CURRENT	PERCENT BUDGET CHANGE	FY 2018 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 5,364,678	5.34%	\$ (3,962,632)	-42.48%	\$ 9,327,310	7.84%
Travis County	5,843,576	5.82%	65,000	1.12%	5,778,576	4.86%
Central Health/Community Care Collaborative	10,766,618	10.72%	300,000	2.87%	10,466,618	8.80%
Other Local	4,209,787	4.19%	(14,838,670)	-77.90%	19,048,457	16.01%
Fund Balance *	433,351	0.43%	(2,740,610)	-86.35%	3,173,961	2.67%
<b>Total Local Funds</b>	<b>26,618,010</b>	<b>26.50%</b>	<b>(21,176,912)</b>	<b>-44.31%</b>	<b>47,794,922</b>	<b>40.17%</b>
<b>State Funds:</b>						
HHSC (DSHS Mental Health)	31,209,855	31.07%	4,983,966	19.00%	26,225,889	22.04%
HHSC (DSHS Substance Use)	2,251,968	2.24%	(330,676)	-12.80%	2,582,644	2.17%
HHSC (DADS)	3,975,199	3.96%	(416,645)	-9.49%	4,391,844	3.69%
TDCJ (TCOOMMI)	1,812,913	1.80%	-	0.00%	1,812,913	1.52%
HHSC (ECI)	627,170	0.62%	(26,081)	-3.99%	653,251	0.55%
Other State	176,510	0.18%	(120,214)	-40.51%	296,724	0.25%
<b>Total State Funds</b>	<b>40,053,615</b>	<b>39.88%</b>	<b>4,090,350</b>	<b>11.37%</b>	<b>35,963,265</b>	<b>30.22%</b>
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	10,914,774	10.87%	(2,267,298)	-17.20%	13,182,072	11.08%
Texas Home Living Waiver	264,167	0.26%	25,841	10.84%	238,326	0.20%
Other Federal	3,681,955	3.67%	164,483	4.68%	3,517,472	2.96%
<b>Total Federal Funds</b>	<b>14,860,896</b>	<b>14.80%</b>	<b>(2,076,974)</b>	<b>-12.26%</b>	<b>16,937,870</b>	<b>14.23%</b>
<b>Waiver Funds:</b>						
1115 Transformation Waiver	15,147,540	15.08%	(3,151,023)	-17.22%	18,298,563	15.38%
1115 Transformation Waiver Fund Balance **	3,763,340	3.75%	3,763,340	100.00%	-	0.00%
<b>Total 1115 Waiver Funds</b>	<b>18,910,880</b>	<b>18.83%</b>	<b>612,317</b>	<b>3.35%</b>	<b>18,298,563</b>	<b>15.38%</b>
<b>TOTAL REVENUES</b>	<b>\$ 100,443,401</b>	<b>100.00%</b>	<b>\$ (18,551,219)</b>	<b>-15.59%</b>	<b>\$ 118,994,620</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 65,192,050	64.90%	\$ 902,597	1.40%	\$ 64,289,453	54.03%
Travel / Workshop	971,259	0.97%	(80,253)	-7.63%	1,051,512	0.88%
Prescription Drugs & Medicine	336,115	0.33%	(182,648)	-35.21%	518,763	0.44%
Capital Outlay	3,216,412	3.20%	(19,141,101)	-85.61%	22,357,513	18.79%
Contracts & Consultants	19,469,096	19.38%	408,857	2.15%	19,060,239	16.02%
Other(Facility, Equipment, Supplies, etc.)	8,832,483	8.79%	(365,344)	-3.97%	9,197,827	7.73%
Client Support Costs	1,975,986	1.97%	424,054	27.32%	1,551,932	1.30%
Reserve	450,000	0.45%	(517,381)	-53.48%	967,381	0.81%
<b>TOTAL EXPENDITURES</b>	<b>\$ 100,443,401</b>	<b>100.00%</b>	<b>\$ (18,551,219)</b>	<b>-15.59%</b>	<b>\$ 118,994,620</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>917.16</b>		<b>(8.54)</b>	<b>-0.92%</b>	<b>925.70</b>	
<b>Summary:</b>						
Operations	\$ 97,003,401	96.58%				
Capital Projects	3,440,000	3.42%				
<b>Total Budget</b>	<b>\$ 100,443,401</b>	<b>100.00%</b>				
<b>*Fund Balance:</b>						
Early Childhood Intervention	\$ 240,400					
UT Health Austin (IPU)	192,951					
<b>Fund Balance Total</b>	<b>\$ 433,351</b>					
<b>**1115 Transformation Waiver Fund Balance:</b>						
Capital Projects	\$ 3,440,000					
Operations	323,340					
<b>Fund Balance Total</b>	<b>\$ 3,763,340</b>					

## FISCAL YEAR 2019 PROPOSED BUDGET OPERATIONS

	FY 2019 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2018 CURRENT	PERCENT BUDGET CHANGE	FY 2018 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 5,364,678	5.53%	\$ (74,520)	-1.37%	\$ 5,439,198	5.66%
Travis County	5,843,576	6.02%	65,000	1.12%	5,778,576	6.01%
Central Health/Community Care Collaborative	10,766,618	11.10%	300,000	2.87%	10,466,618	10.89%
Other Local	4,209,787	4.34%	(546,425)	-11.49%	4,756,212	4.95%
Fund Balance *	433,351	0.45%	42,716	10.94%	390,635	0.41%
<b>Total Local Funds</b>	<b>26,618,010</b>	<b>27.44%</b>	<b>(213,229)</b>	<b>-0.79%</b>	<b>26,831,239</b>	<b>27.92%</b>
<b>State Funds:</b>						
HHSC (DSHS Mental Health)	31,209,855	32.17%	5,083,966	19.46%	26,125,889	27.19%
HHSC (DSHS Substance Use)	2,251,968	2.32%	(330,676)	-12.80%	2,582,644	2.69%
HHSC (DADS)	3,975,199	4.10%	(416,645)	-9.49%	4,391,844	4.57%
TDCJ (TCOOMMI)	1,812,913	1.87%	-	0.00%	1,812,913	1.89%
HHSC (ECI)	627,170	0.65%	(26,081)	-3.99%	653,251	0.68%
Other State	176,510	0.18%	(120,214)	-40.51%	296,724	0.31%
<b>Total State Funds</b>	<b>40,053,615</b>	<b>41.29%</b>	<b>4,190,350</b>	<b>11.68%</b>	<b>35,863,265</b>	<b>37.32%</b>
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	10,914,774	11.25%	(2,267,298)	-17.20%	13,182,072	13.72%
Texas Home Living Waiver	264,167	0.27%	25,841	10.84%	238,326	0.25%
Other Federal	3,681,955	3.80%	164,483	4.68%	3,517,472	3.66%
<b>Total Federal Funds</b>	<b>14,860,896</b>	<b>15.32%</b>	<b>(2,076,974)</b>	<b>-12.26%</b>	<b>16,937,870</b>	<b>17.63%</b>
<b>Waiver Funds:</b>						
1115 Transformation Waiver	15,147,540	15.62%	(1,308,323)	-7.95%	16,455,863	17.13%
1115 Transformation Waiver Fund Balance **	323,340	0.33%	323,340	100.00%	-	0.00%
<b>Total Federal Funds</b>	<b>15,470,880</b>	<b>15.95%</b>	<b>(984,983)</b>	<b>-5.99%</b>	<b>16,455,863</b>	<b>17.13%</b>
<b>TOTAL REVENUES</b>	<b>\$ 97,003,401</b>	<b>100.00%</b>	<b>\$ 915,164</b>	<b>0.95%</b>	<b>\$ 96,088,237</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 65,192,050	67.21%	\$ 902,597	1.40%	\$ 64,289,453	66.91%
Travel / Workshop	971,259	1.00%	(80,253)	-7.63%	1,051,512	1.09%
Prescription Drugs & Medicine	336,115	0.35%	(182,648)	-35.21%	518,763	0.54%
Capital Outlay	26,412	0.03%	(179,718)	-87.19%	206,130	0.21%
Contracts & Consultants	19,219,096	19.81%	158,857	0.83%	19,060,239	19.84%
Other(Facility, Equipment, Supplies, etc.)	8,832,483	9.11%	389,656	4.62%	8,442,827	8.79%
Client Support Costs	1,975,986	2.04%	424,054	27.32%	1,551,932	1.62%
Reserve	450,000	0.46%	(517,381)	-53.48%	967,381	1.01%
<b>TOTAL EXPENDITURES</b>	<b>\$ 97,003,401</b>	<b>100.00%</b>	<b>\$ 915,164</b>	<b>0.95%</b>	<b>\$ 96,088,237</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>917.16</b>		<b>(8.54)</b>	<b>-0.92%</b>	<b>925.70</b>	
<b>*Fund Balance Operations:</b>						
Early Childhood Intervention	\$ 240,400					
UT Health Austin (IPU)	192,951					
<b>Fund Balance Total</b>	<b>\$ 433,351</b>					
<b>**1115 Transformation Waiver Fund Balance:</b>	<b>\$ 323,340</b>					

## FISCAL YEAR 2019 PROPOSED BUDGET CAPITAL PROJECTS & FACILITY CONSULTANT

	FY 2019 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2018 CURRENT	PERCENT BUDGET CHANGE	FY 2018 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ -	0.00%	\$ (3,888,112)	-100.00%	\$ 3,888,112	16.97%
Other Local	-	0.00%	(14,292,245)	-100.00%	14,292,245	62.39%
Fund Balance	-	0.00%	(2,783,326)	-100.00%	2,783,326	12.15%
<b>Total Local Funds</b>	-	0.00%	(20,963,683)	-100.00%	20,963,683	91.52%
<b>State Funds:</b>						
HHSC (DSHS Mental Health)	-	0.00%	(100,000)	-100.00%	100,000	0.44%
<b>Total State Funds</b>	-	0.00%	(100,000)	-100.00%	100,000	0.44%
<b>Waiver Funds:</b>						
1115 Transformation Waiver	-	0.00%	(1,842,700)	-100.00%	1,842,700	8.04%
1115 Transformation Waiver Fund Balance	3,440,000	100.00%	3,440,000	100.00%	-	0.00%
<b>Total 1115 Waiver Funds</b>	3,440,000	100.00%	1,597,300		1,842,700	8.04%
<b>TOTAL REVENUES</b>	<b>\$ 3,440,000</b>	<b>100.00%</b>	<b>\$ (19,466,383)</b>	<b>-84.98%</b>	<b>\$ 22,906,383</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Capital Outlay	\$ 3,190,000	92.73%	\$ (18,961,383)	-85.60%	\$ 22,151,383	96.70%
Contracts & Consultants	250,000	7.27%	250,000	-	-	0.00%
Other(Facility, Equipment, Supplies, etc.)	-	0.00%	(755,000)	-100.00%	755,000	3.30%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,440,000</b>	<b>100.00%</b>	<b>\$ (19,466,383)</b>	<b>-84.98%</b>	<b>\$ 22,906,383</b>	<b>100.00%</b>
<b>Capital Projects:</b>						
IT	\$ 3,000,000	87.21%				
Facility Consultant	250,000	7.27%				
Rundberg	190,000	5.52%				
<b>Total</b>	<b>\$ 3,440,000</b>	<b>100.00%</b>				

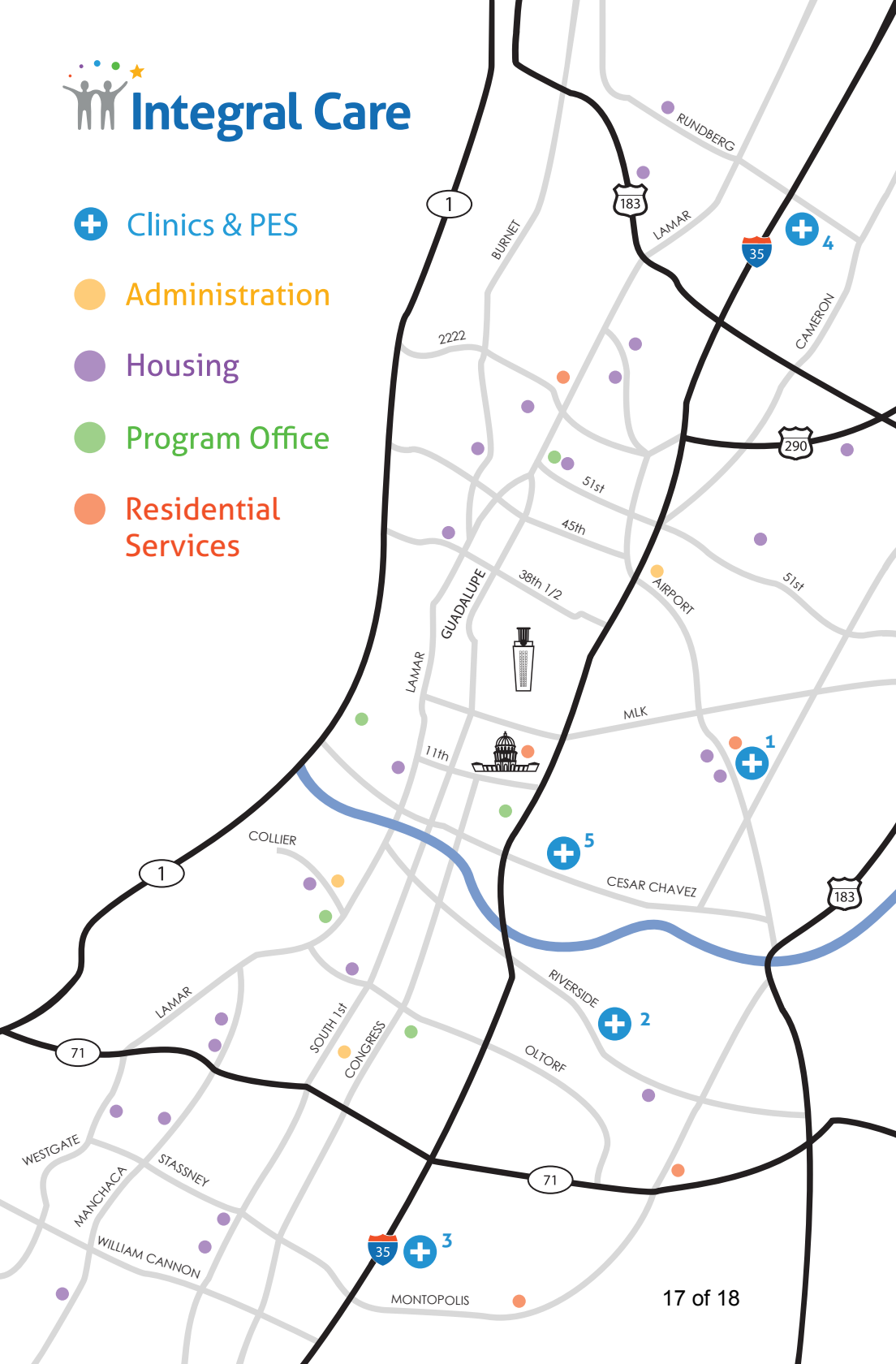
 Clinics & PES

 Administration

 Housing

 Program Office

 Residential  
Services



FACILITIES MAP GUIDE										
FY 2019										
OWNED FACILITIES					LEASED FACILITIES					
USE	FACILITY LOCATION	ZIP CODE	SQ. FT.	DIVISION	USE	FACILITY LOCATION	ZIP CODE	SQ. FT.	DIVISION	
OFFICE	1430 COLLIER	78704	21,216	ADM,BHS,CFS,DD	OFFICE	1700 S. LAMAR #101,102,104,112	78704	14,727	ADM	
OFFICE	1717 WEST 10TH	78702	19,766	CFS	OFFICE	4920 N. IH35	78751	5,332	BHS	
OFFICE	5225 N. LAMAR	78751	14,253	DD	OFFICE	500 E. 7TH (ARCH)	78702	600	BHS	
OFFICE	3205 SOUTH 1ST	78704	3,600	BHS	OFFICE	825 E. RUNDBERG	78753	13,510	BHS/CFS	
OFFICE	1631 "A" EAST 2ND STREET	78702	2,476	BHS	OFFICE	5015 S. IH35	78744	29,981	BHS/CFS	
OFFICE	1631 "C" EAST 2ND STREET	78702	5,171	BHS	OFFICE	2410 E. RIVERSIDE, #G-3	78741	6,573	CFS	
OFFICE	1631 "D" EAST 2ND STREET	78702	6,764	BHS	OFFICE	1700 S. LAMAR #240	78704	3,842	ADM/BHS	
RES/OFFICE	6600 E. Ben White Blvd.	78741	12,005	BHS	OFFICE	1700 S. LAMAR #230	78704	2,588	ADMIN	
RES/OFFICE	3000 OAK SPRINGS (under construction)	78702	N/A	BHS	OFFICE	1700 S. LAMAR #332	78704	2,337	BHS	
RES/OFFICE	4019 MANCHACA RD.	78704	7,331	BHS	OFFICE	9301 Hog Eye Rd. (Community First)	78724	394	BHS	
RES/OFFICE	1165 AIRPORT BLVD.	78702	26,000	BHS	OFFICE	500 E. 7th St. (Front Steps)	78701	1,524	BHS	
RES.	6222 N. LAMAR	78752	15,000	BHS	OFFICE	2501 S. Congress (Gardner Betts)	78704	785	CFS	
RES.	2006 JONES RD.	78745	1,850	DD						
RES.	1900 CORONA	78723	2,032	DD						
RES.	8606 COLONIAL	78758	2,100	DD						
RES.	7502 ARBOLEDA COVE	78745	2,112	DD	RES.	5307 E. RIVERSIDE	78741	5,184	BHS	
RES./#12	5219 TAHOE TRAIL	78745	4,752	HSG	RES.	403 E. 15TH	78705	14,800	BHS	
RES./#18	5515 WOODROW	78756	10,700	HSG	RES.	7403 GENEVA DR.	78723	3,500	HSG	
RES./#2	5206 HUISACHE	78756	1,812	HSG						
RES./#11	5007 LYNWOOD	78756	5,060	HSG	STORAGE	2401 PLEASANT VALLEY	78704	50	BHS	
RES./#2	820 KING ALBERT	78745	1,624	HSG	STORAGE	2229 EAST BEN WHITE	78741	500	ADM	
RES./#12	1115 WEST 9TH	78703	4,800	HSG						
RES.	9408 MOUNTAIN. QUAIL	78758	2,656	HSG	Sub-Total	17 Properties		106,227		
RES.	5406 SPRING MEADOW	78744	1,800	HSG						
RES.#11	3005 EAST 12TH ST.	78702	7,735	NMF	GRAND					
RES.#9	5600 NANCY	78745	6,595	NMF	TOTAL	49 Properties		337,055		
RES.#9	1703 KINNEY AVE.	78704	6,595	NMF						
RES.#11	2402 SOUTH 4TH ST.	78745	8,070	NMF						
RES.#11	3810 MANCHACA RD.	78704	8,070	NMF						
RES./#8	7102 GUADALUPE	78752	3,080	NMF		KEY GUIDE	DIVISION			
RES./#7	6607 GUADALUPE	78752	2,843	NMF		BLUE (OWNED OFFICE)	ADM=ADMINISTRATION			
RES./#20	1507 W. 39 1/2 ST.	78756	12,960	NMF		GREEN (OWNED RESIDENTIAL)	BHS=BEHAVIORAL HEALTH SERVICES			
						BROWN (LEASED OFFICE)	CFS=CHILD AND FAMILY SERVICES			
						RED (LEASED RESIDENTIAL)	DD=DEVELOPMENTAL DISABILITIES			
Sub-Total	32 Properties		230,828			PURPLE (STORAGE)	HSG=HOUSING			
							NMF=NEW MILESTONES FOUNDATION			